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ANNUAL REPORT

The St. Maarten Development Fund (SMDF)

Yogesh Commercial Complex | Suite 1-H, Cul De Sac, Sint Maarten

+1 (721) 543-7711

info@smdf.sx

WWW.SMDF.SX



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2021 ANNUAL REPORT

December 15, 2022

The Supervisory Board of St. Maarten Development Fund Foundation (SMDF) confirms that the Management of SMDF has submitted the annual financial statements for the year 2021 to Stichting Overheids Accountants Bureau (SOAB) for their Auditing purposes. An unqualified Auditors opinion from the external accountant is contained in the Audited financial statements.

The Supervisory Board, in conformity with the stipulations within the Corporate Governance Code, reviewed with the Auditors of SOAB the contents of the Audited financial statement for 2021.

The quarterly financial reporting provided by Management through an external Accounting firm has been a good basis to execute the oversight role of the Supervisory Board over the Management of the Foundation in addition to the frequency of Supervisory Board meetings with the Managing Director during 2021.

The Supervisory Board unanimously approved the Audited financial statements for 2021 as well as the year report as prepared by Management.

The Supervisory Board of
St. Maarten Development Fund Foundation

EXECUTIVE SUMMARY

Over the course of 2021, the St. Maarten Development Fund (SMDF) embarked on new programs that allowed the organization to grow in both operations and experience.

As Sint Maarten continued to navigate through the COVID-19 pandemic, SMDF maintained its provision of grants to twenty-one (21) of its regular clients and seven (7) additional projects and programs through its Incidental Grants -- all of which aligned with SMDF's vision and policy of 'Contributing to a Society that Cares'.

In addition, while the 2020 programs such as the St. Maarten Stimulus and Relief Plan (SSRP) Income and Unemployment Support continued into 2021, additional programs such as the Collective Food Assistance Programs and Learn SMART are highlights in fiscal year 2021.



“
In a period of
uncertainty,
SMDF served as
a consistent
partner in
development.”

MEET THE TEAM

Throughout the year, SMDF maintained four (4) full time FTEs. These employees and their functions are listed below. Furthermore, SMDF executed a number of additional projects which required more human resources.



Makhicia Brooks
Managing Director



Melanie Choisy
Program and Development
Manager



Jennai Marlin
Financial Administrator



Karin Vicente
Office Administrator

For these additional projects, external persons were retained for project specific functions, namely: The St. Maarten Stimulus & Relief Program (SSRP), The Collective Food Program, and Learn SMART. These persons were retained via the individual project budgets.



Mitchell Horsford
Program Associate



Breanna Barrie
Program Associate



Yasmine Essed
Program Associate



SMDF STATISTICS

Summary of Fund Management Agreements
(2021)

ANG 2,933,068

GRANT AGREEMENTS

Twenty-one (21) NGO clients received grants and seven (7) social initiatives received incidental donations in 2021.

ANG 16.9 MILLION

SSRP INCOME & UNEMPLOYMENT SUPPORT PROGRAMS

Unemployment and income reduction stimulus relief for qualified persons affected by the COVID-19 pandemic.

ANG 7.89 MILLION

FOOD ASSISTANCE PROGRAM

Providing the most vulnerable with food aid and assistance through e-vouchers, food packages and hot meals.



SMDF STATISTICS

Summary of Fund Management Agreements
(2021)

ANG 37,180

BACK-TO-SCHOOL UNIFORM PROJECT

For the purchase and donation of 550 sets of school uniforms for 250 students at all St. Maarten primary schools.

ANG 50,000

WIB PARTNERSHIP

Annual commitment from The Windward Islands Bank geared to supporting youth development, senior care and COVID-19 relief.

ANG 182,000

LEARN SMART

Supported by the Ministry of Finance, the Learn SMART (St. Maarten Active Recovery & Training) Program presents St. Maarten residents with new educational opportunities using the online learning platform Coursera.



FUNDING AND OPERATIONS (2021)

CATEGORY

DESCRIPTION

SUBSIDY RECEIVED

ANG 3,587,673

For the year 2021, SMDF received a subsidy from the Government of Sint Maarten. This subsidy, like in years prior, was ANG 3,587,673 for the fiscal year 2021.

OPERATING BUDGET

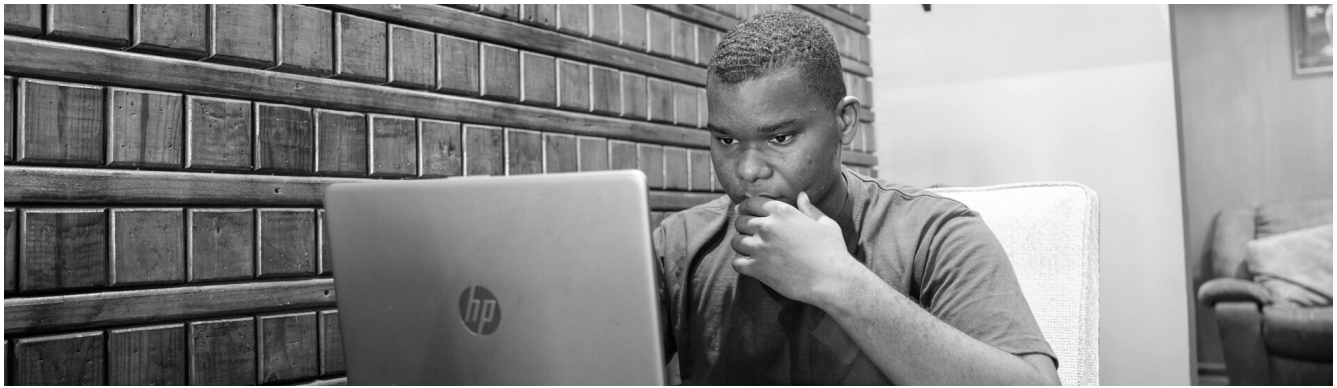
ANG 786,121

For the year 2021, SMDF's Operating Budget, including personnel, housing, and office expenses was set at ANG 786,121 with approval of the Supervisory Board. To reduce expenses during the continued coronavirus COVID-19 pandemic, Management significantly reduced the Operating Budget by ANG 59,802 compared to fiscal year 2020. With a commitment to have all other funding income go toward program activities, the foundation's Operating Budget comes solely from its Government subsidy.

FUNDING BUDGET

ANG 3,057,266

Based on the subsidy made available by the Government of Sint Maarten, as well as committed donations from other donors such as The Windward Islands Bank, SMDF's Funding Budget, including projected unspent balances for 2021 was ANG 3,057,266.17.



FINANCIAL RESULTS OF OPERATIONS 2021

For the fiscal year 2021, operational expenses totaled ANG 692,182, exclusive of depreciation expense of ANG 21,000. Compared to a budget of ANG 750,121, the result is that SMDF ended the year ANG 58,583 or ANG 8% below the 2021 budget, prior to depreciation expenses.

Further budget analysis shows that Personnel Expenses, Office Expenses, General Expenses, and Supervisory Board Expenses were all well below budget.

The individual cost area that ended the year above budget was Housing Expenses which is addressed in the next section of this report.

Comparing the realized expenses of fiscal year 2020 which totaled ANG 723,300, exclusive of depreciation expenses, the total 2021 expenses of ANG 691,182 shows that Management continued to prioritize efficient use of funds in 2021. In spite of additional projects and programs executed throughout 2021, operational expenses, exclusive of depreciation, were ANG 31,115 or 4% below that of 2020.

VARIANCES IN OPERATIONAL EXPENSES

For the year 2021, Management and Administrative expenses were ANG 72,936 below budget for the period ending December 31, 2021. This positive variance is largely due to the organization honoring the Temporary National Ordinance on the Reduction of Personnel Expenses, commonly known as the 12.5% law.

To note, Personnel Expenses were ANG 40,409 below budget, a considerable reduction that had noticeable impact on the organization's staff.

Comparing the realized expenditures at the end of 2021 to the amounts budgeted, Utilities, Maintenance Expenses, and Bank Charges were the only areas to see negative variances. Utilities and Maintenance Expenses were 27% and 11% above budget respectively due to increased use of our offices for the execution of large-scale programs such as the Food Assistance Program and the SSRP which required more office usage, resulting in increased expenses in these areas. Bank Charges were ANG 259 or 22% above budget due to SMDF's transition away from checks and more transfers which come with individual and monthly costs.

For the overall performance of the organization throughout 2021, Management commends the staff for exceptional performance with the limited resources that came with a significantly reduced budget. Fiscal year 2021 saw the greatest output and lowest operational budget within the past five (5) years.



NGO UNSPENT FUNDS AND BALANCES FROM 2020

At the end of fiscal year 2020, SMDF projected that several NGOs would end the year having not fully spent what was granted and disbursed to them throughout 2020. With the pandemic continuing into the first and second quarters of 2021, underspending by the NGOs occurred when organizations could not execute their regularly scheduled social activities due to closures caused by active cases of COVID-19 within their organizations and measures instated by the government.

With the vast majority of NGOs having unspent balances, there was a significant amount of carry forward balances from fiscal year 2020 into fiscal year 2021. For fiscal year 2021, the brought forward balance from 2020 was ANG 122,293.51.

At the close of fiscal year 2021, we note that collectively NGO clients spent 97% of what was granted to them, indicating that many organizations were able to steadily resume their planned activities, while maintaining COVID-19 measures.



SPECIAL PROJECTS

SMDF carried out a number of extraordinary community engagement projects in 2021

UNIFORM PROJECT



While the idea of back-to-school shopping can bring schoolchildren much excitement, in this particular climate it can also create added strain and financial pressure on their parents or guardians. As the SMDF empathizes with those facing financial strain and recognizes the implications of this on a student's access to education, within the year of 2021, the entity begun executed a school uniform project. With this initiative, parents and guardians of over 250 primary school children had one less expense to worry about as SMDF provided two pairs of school uniforms to many of the most vulnerable children throughout St. Maarten's primary schools.

Earlier in the year, SMDF received a number of inquiries from parents searching for financial assistance to purchase school uniforms. One such example was of a St. Maarten Stimulus and Relief Plan (SSRP) beneficiary who reached out via WhatsApp and expressed, "I have lost my home and everything due to no finances. I don't have funds to buy for my kids and (I'm) seeking any help." Having managed programs like the SSRP and Collective Food Assistance Program, SMDF has witnessed firsthand the socioeconomic disruptions caused by the devastation of Hurricane Irma and the ongoing COVID-19 pandemic. Hearing the overwhelming stories of how the cost of even a single uniform set can be prohibitive for many families, SMDF decided to launch a Back-to-School Uniform Project to assist those in need.

"Students are required to wear school uniforms in order to attend school, however, purchasing a uniform can be costly for some, particularly at this time. However, at SMDF, we believe a child's education should not be hindered by a lack of appropriate clothing," said Breanna Barrie, Project Coordinator. Sharing the same sentiments, Project Coordinator Karin Vicente added that "this initiative goes beyond providing school uniforms. It also allows children to feel a sense of pride and identity and families to channel their wages toward other necessities such as food and housing".

With the help of School Managers and Care Coordinators who identified vulnerable students and community-minded vendors such as Penny's and O-14 Kids who provided favorable pricing, SMDF was able to purchase and distribute the uniforms to the schools. Upon hearing of the project, a representative from the Seventh Day Adventist School, Ms. Vera Illidge, expressed "This...brings happiness to my heart because there are people out there who truly care. Indeed there are a number of students in every school who are in need."

VOLUNTEER.SX



On December 6, 2021, St. Maarten's national volunteer platform/website "Volunteer.sx" went live with an official launch at Port St. Maarten in the presence of government officials, including the Honourable Prime Minister Silveria Jacobs; non-profit organizations' representatives, and corporate benefactors.

Volunteer.sx is an online volunteer platform brought forth by SMDF and NPower, one of Foresee (4C) Foundation's latest projects. With a goal of *Connecting Communities*, Volunteer.sx serves to stimulate volunteerism; strengthen communities; involve and engage residents, visitors, and active professionals; and ensure initiatives are sustainable. Simply put, it is St. Maarten's newest go-to resource for volunteerism.

The Volunteer.sx team includes Jose Sommers, Kevin Petrona, Makhicia Brooks and Rajesh Chintaman and the Deedmob team led by Chief Executive Officer (CEO) Boudewijn Wijnands. One of the creators of the platform is Deedmob, a social-tech enterprise founded at the University of Oxford in 2017 and based in Amsterdam. Since the launch of Deedmob, more than 5,500 charities, cities and companies (corporate volunteering) use the impact-technology representing over 1.8 million volunteers in the Netherlands, Germany, UK, USA, Singapore, UAE, India among others. Many thanks go out to Deedmob's CEO, Boudewijn Wijnands, who worked closely alongside the Volunteer.sx team to fully understand our local needs and goals. As a result, this platform will now allow our users to find volunteering opportunities more effectively and with greater ease and convenience.



With St. Maarten still feeling the economic impacts of the COVID-19 pandemic, SMDF supported by the Ministry of Finance, spent 2021 continuing to strengthen national recovery efforts by offering residents access to new educational opportunities.

A follow up to SMDF's successful Workforce Development Program, Learn SMART, an acronym for St. Maarten Active Recovery & Training Program, was launched in November of 2021. By partnering with online learning platform Coursera, Learn SMART provides access to courses from leading university and industry educators around the world including Yale University, the University of Michigan, IBM, and Microsoft. With its wide array of learning tracks, Learn SMART equips learners with valuable tools and knowledge that will provide them with opportunities to excel in global online—as well as in local offline—careers. In 2020, SMDF's three-month pilot Workforce Development Program saw over 1,200 requests to participate with hundreds of people completing courses. After the program ended, SMDF received an outpouring of positive feedback and requests to have the program extended, which is now realized via Learn SMART.

With the support of the Ministry of Finance, SMDF was able to expand its efforts to support socioeconomic growth in an innovative way. With the program being completely online, learners have the opportunity to delve into themes such as entrepreneurship, customer relations, and business administration among others over a two-year period. "The people of St. Maarten showed their appetite for knowledge last year by signing up in overwhelming numbers and more importantly the high rate of course completions show the value in this program," said Minister Ardwell Irion. "It's an honor to have this program continue through the work Workforce development Program with the support of the SMDF."

"The pandemic has significantly impacted St. Maarten's tourism and service sector, leaving thousands unemployed," said Jeff Maggioncalda, Coursera CEO. "We're honored to partner with the Government of St. Maarten to launch a nationwide training program to help displaced workers develop high-demand business and digital skills needed to regain employment in the new economy." "Access and opportunity are two of life's biggest success factors," said Makhicia Brooks, SMDF Managing Director. "Through the Learn SMART program we hope to open doors to new possibilities for professional advancement across St. Maarten." Additionally, as the world continues to shift towards technology, the Learn SMART initiative offers free scholarships to Google entry-level Professional Certificates on Coursera. These certificates, in the fields of Project Management, Data Analytics, IT Support, and UX Design, create pathways for residents to work in technology areas of the future.

SSRP



In April 2020, the Government of Sint Maarten announced the Sint Maarten Stimulus and Relief Plan (SSRP) to assist individuals and businesses cope with the economic and social impacts of the worldwide coronavirus pandemic. As part of this initiative, SMDF was tasked with executing and administering the Income and Unemployment Support Programs within the SSRP on behalf of the Government of Sint Maarten. The program officially ended in September 2021, where SMDF managed the program's full budget of ANG 18.1 million.

As a subsequent event, in fiscal year 2022, SOAB executed an independent audit of SMDF's work on the SSRP and issued an unqualified opinion with respect to the financial report of the program. This is a firm indication of SMDF's proper management and use of funds entrusted for the execution of the program and associated disbursement of funds. While the auditor did note some instances where SMDF deviated from the issued Ministerial Decrees that governed the program, these deviations did not modify the unqualified opinion.

COMMUNITY SPACES



Initiated in January 2020, the Community Spaces Project was a collaborative effort between SMDF and the Netherlands Red Cross with the goal of creating and enhancing outdoor social spaces for free use by the public. With the help of community-minded individuals, councils, and businesses, these seven spaces allow persons of all ages to gather and connect with neighbors, friends, and families in a safe and inclusive manner. In total, SMDF managed ANG 1.05 million for the execution of the community initiative, with an amount of ANG 976,000 expensed in 2021.

FOOD PROGRAM



In June 2021, the Government of Sint Maarten, via the Ministry of Public Health, Social Development and Labor, received a subsidy from the Dutch Ministry of Interior and Kingdom Relations to continue the Collective Food Assistance Program. With this subsidy, SMDF, K1 Britannia Foundation, Freegan Food Foundation, and COME Center continued to provide food support to households in need up until its end on September 30, 2021. Upon completion of the program, it was determined that 6,637 households were assisted - meaning that 15,835 people were able to receive food assistance via food boxes, e-vouchers, or hot meals.

As a subsequent event, in fiscal year 2022, SOAB executed an independent audit of SMDF's work on the Collective Food Program and issued an unqualified opinion with respect to the financial report of the program. This is a firm indication of SMDF's proper management and use of funds entrusted for the execution of the program and associated disbursement of funds.

In the secondary component of the assignment, the auditor noted that SMDF deviated from the issued Ministerial Decrees that governed the Food Assistance Program, and these adjustments resulted in a disclaimer opinion related to the procedural execution vis-a-vis the governing Ministerial Decree. SMDF's adjusted work processes were done with the knowledge and authorization of the Government of St. Maarten to expedite disbursement of much needed food resources during the COVID-19 pandemic. Furthermore, as the program's priority was getting food to those in need, Management found authorized adjustments necessary to speedy delivery.



WHO WE ARE

The driving force behind our work is its dedicated staff supported by its Board of dynamic professionals in the world of social care

SUPERVISORY BOARD

After a change of Board in 2020 that resulted in three members retiring and three new persons joining the Supervisory Board, 2021 was a standard year of stability within SMDF's Supervisory Board. Board positions as per June 2020 remained constant in 2021. Within the Supervisory Board also exists an Audit Committee comprised of Louisian Wathey as Chair and Ahmed Bell as Member. The personal particulars of the members as of December 31, 2021, are as follows:

| Member Name: | Age: | Function: | Profession: | Appointment: |
|-------------------------------|------|---------------------|--|--------------|
| Bary, Zylena J. | 43 | President | Attorney at Law | October 2014 |
| Bell, Ahmed H. O. | 40 | Vice President | Managing Director Principle Accounting | June 2019 |
| Wathey, Louisian R. | 40 | Secretary/Treasurer | Banking and Financial Advisor | May 2020 |
| Forsythe-Labega, K. Claudette | 70 | Member | Retired Educator | May 2020 |
| Violenus-Salmon, Zuleima J. | 38 | Member | Psychologist | May 2020 |

Note: All members are of Dutch Nationality.



SUPERVISORY BOARD PROFILES & BY-LAWS

The Supervisory Board has established profiles in addition to by-laws for Board in which the function of Chair is specifically elaborated on.

The following are the required professional competencies and backgrounds for the individual members:

- Displayed background in social and community development with experience in funding institutions, project management and Governmental relations – Mrs. Claudette Forsythe-Labega.
- Social & community background with experience in social and community development work – Mrs. Zuleima Violenus-Salmon
- Financial background – Mr. Ahmed Bell and Ms. Louisian Wathey
- Legal professional with displayed social and community involvement – Ms. Zylena Bary

SUPERVISORY BOARD MEETINGS

The Supervisory Board convened a total of nine (9) meetings during 2021, inclusive of one (1) meeting with the Auditor, one (1) Board meeting dedicated to the evaluation of the Board and Management and seven (7) regular Board meetings. The Board's self-evaluation and evaluation of Management were conducted in the absence of the Managing Director. This meeting, held on December 12, 2021 was recorded by the Secretary of the Board. Minutes of all meetings are recorded and approved in subsequent meetings.

Board fees and related expenses were ANG. 34,440 during 2021 comprising ANG. 33,000 in Board fees and ANG. 1,440 in Board-related expenses. Board fees comprise of monthly stipends of ANG. 750 to the President and ANG. 500 to all other Members.

MANAGEMENT AND STAFFING

Staffing during 2021 remained unchanged with four (4) FTEs, comprised of a Managing Director, a Program and Development Manager, a Financial Administrator, and an Office Administrator.

In 2021, the Managing Director had one additional function as a Member of the Board of Foundation Tamarind Apartments.

To support the additional project workload, that became a reality in 2021, SMDF retained short term human capacity for project specific tasks. The costs of retaining these persons via agency were on the account of the specific project such as the Food Assistance Program and the SSRP.



A black and white photograph of two women sitting at a desk, smiling and looking at a laptop. The woman on the left has short dark hair and is wearing a light-colored top with a lace collar. The woman on the right has short curly hair, wears glasses and a light-colored blazer, and is pointing at the laptop screen. The background is slightly blurred, showing what appears to be an office or meeting space.

HOW WE WORK

We seek to support programs and projects that will improve the lives of St. Maarten's most vulnerable groups

GOVERNANCE

CORPORATE GOVERNANCE

The Supervisory Board and the Management of SMDF is in compliance with the Corporate Governance Code (CGC) as legislated in 2009 on St. Maarten, to govern the operation of Government owned companies and foundations. A Corporate Governance checklist is completed annually by Management for presentation to the Supervisory Board. In 2020, SMDF became fully complaint with the creation of the Audit Committee comprising of the two Board Members with the Finance profiles. The 2021 CGC checklist for SMDF was verified by the Auditor.

GOVERNMENT RELATIONS

SMDF formally reports to the Government of Sint Maarten five (5) times annually, which include quarterly financial reports and the submission of the Annual report & Audited Financial statements by June 30 of each year, based on a Fund Management Agreement ("FMA").

In 2021 in addition to reporting, communications were dispatched to the Prime Minister, Minister of Finance, Minister of Education, Culture, Youth, and Sport and Members of the Council of Ministers, as detailed herein:

| Documentation & Reporting Submitted | Date Delivered |
|---|-------------------|
| Letter to Minister of Finance - SSRP Closure and Retuning of Funds | December 15, 2021 |
| Letter to Minister of ECYS – Community Spaces Project | November 25, 2021 |
| Food Program End Report | November 9, 2021 |
| Quarterly Financial Report – Q1 2021 | October 22, 2021 |
| Letter to Minister of Finance - Workforce Development Program Extension | October 12, 2021 |
| Letter to Prime Minister – Implementation 12.5% Reductions | August 26, 2021 |
| Food Program Report 1 | July 10, 2021 |
| Audit Financial Statements Annual Report 2020 | June 26, 2021 |
| Quarterly Financial Report – Q4 2020 | June 21, 2021 |
| Letter to Deputy Prime Minister – Implementation 12.5% Reductions | June 4, 2021 |
| Letter to Minister of Finance – SSRP Subsidy Extension May & June 2021 | May 18, 2021 |
| Letter to SMDF Outcome Council of Ministers Meeting | April 16, 2021 |
| Quarterly Financial Report – Q3 2020 | April 16, 2021 |
| Letter to Minister of Finance – SSRP Subsidy Extension 2021 | February 17, 2021 |
| Fund Disbursement Schedule 2021 from Government | January 26, 2021 |
| Quarterly Financial Report – Q2 2020 | January 20, 2021 |

PAYMENT DATES

In 2021, the Government of St. Maarten disbursed the subsidy to SMDF via four (4) payments during the fiscal year. Via these four (4) payments, SMDF received a total of ANG 3,587,673 for grant contract funding and operational expenses. The Prime Minister, Silveria Jacobs confirmed the Government's subsidy commitment for 2021 via letter dated January 26, 2021. The payments were disbursed as follows:

| Payment Date Effected | Payment Amount |
|-----------------------|----------------|
| 27 January 2021 | 1,195,891.00 |
| 14 June 2021 | 300,000 |
| 15 July 2021 | 895,891 |
| 18 October 2021 | 1,195,891.00 |

AGREEMENT WITH ACCOUNTING FIRM

SMDF has had an agreement with the accounting firm BDO Accountants St. Maarten for compilation of financial reporting on behalf of SMDF for operations and funding activities since 2014.

During 2021, the St. Maarten offices of Stichting Overheidsaccountantbureau (SOAB) provided expertise to carry out Agreed Upon Procedures (AUP) on expenditures and such related reporting by foundations receiving grants from SMDF, as compiled and administered by the SMDF Financial Administrator and Program and Development Manager. These reviews are intended to give Management and the Audit team greater assurance. The terms for engagement have been more cost favorable in the interest of SMDF.

In addition to the AUP, SOAB also executed Audit assignments for the Community Spaces Project, the Income and Unemployment Support Programs within the St. Maarten Stimulus and Recovery Program (SSRP), and the Food Assistance Program.

APPOINTMENT OF THE AUDITOR

The Supervisory Board, based on the recommendation from Management, accepted the engagement of SOAB for the year 2021. The offer from SOAB for the 2021 audit was deemed to be in the best interest of the Foundation. On February 9, 2022 the Supervisory Board approved the appointment of SOAB.

The Agreed-Upon Procedures, which is an assessment of SMDF's NGO funding activities was carried out by the St. Maarten team of SOAB headed by Ms. Nicole Marlin, RA and signed by Drs. Candia Joseph, RO.

The Audit of the Community Spaces Project was headed by Drs. Quincy Elisabeth, RA.

The Audit of the Food Assistance Program and the SSRP were carried out by SOAB Curacao led by Ms. Gishlaine Paula.

The audit engagement is carried out by the Curaçao and Sint Maarten based team headed by Drs. Quincy Elisabeth, RA as Senior Manager and Mr. Daveny Martina, MSc as Senior staff.



WHO WE SERVE

Continuous support must be given to the NGO sector that selflessly works toward building a stronger St. Maarten

YOUTH DEVELOPMENT

Planting the Seeds of the Future

- **Alpha & Omega Projects Foundation** – After School activity Program
- **Belvedere Community Foundation** – After School Activity Program
- **Hearts United Holistic Care Foundation** – Youth Empowerment Training Sessions
- **Intervision Foundation** - Mindfulness Training for Youth
- **National Institute of Arts** – Youth Orchestra
- **No Kidding With Our Kids Foundation** – After School Activity Program
- **Stichting EGO** – After School Activity Program
- **St. Maarten AIDS Foundation** – Girl Power & Real Talk Program
- **Voice of the Youth Foundation** – Youth Brigade Program

SOCIAL CARE

Supporting Our Most Vulnerable

- **Community Outreach Mentorship & Empowerment Center Foundation** – Senior Outreach, Adult Literacy & Hot Meal Program
- **Excellence Learning Academy Foundation** – School for the Differently Abled
- **K1 Britannia Foundation** – Community Service Program
- **Key To Freedom Foundation** – Open Rehabilitation Home
- **New Start Foundation** – Foster Home
- **St. Maarten Vocational Training School** – In-School Suspension Outreach Activities
- **Ujima Foundation – Residential Care Facility** – Residential Home for At-Risk Boys and Girls
- **Ujima Foundation – Day Treatment Program** – After School Learning Program for At-Risk Youth

SENIOR CARE

Protecting Our Eldest

- **Enhanced Living Foundation** – Senior Support Services
- **Helping Hands Foundation** – Elderly Transportation Service
- **Home Away From Home Foundation** – Senior Recreational Program
- **St. Maarten Senior Citizens Recreational Foundation** – Senior Recreational Program
- **St. Maarten Heritage Foundation & Museum** – Intergenerational Cultural Activities

POVERTY ALLEVIATION

Providing the Most Basic Needs

- **Bishop W.M. Ellis Foundation** – Food Pantry
- **Maximizing Pupils Chances Foundation** – Breakfast Program at High School
- **Edwardo Richardson Memorial Agricultural Foundation** – World Food Day Event

GENDER SUPPORT

Empowering Healthy Men and Women

- **Safe Haven Foundation** – Domestic Violence Shelter for Women and Children

NUMBER OF PROGRAMS

(Per Thematic Area)

| | 2021 | 2020 | 2019 | 2018 |
|----------------------|------|------|------|------|
| YOUTH DEVELOPMENT | 9 | 7 | 9 | 8 |
| SOCIAL CARE | 8 | 10 | 10 | 11 |
| SENIOR CARE | 5 | 3 | 3 | 3 |
| GENDER SUPPORT | 1 | 1 | 1 | 2 |
| POVERTY ALLEVIATION | 3 | 4 | 2 | 2 |
| DISTRICT IMPROVEMENT | | | | 1 |

26
Programs
in 2021

25
Programs
in 2020

27
Programs
in 2019

26
Programs
in 2018



PROGRAM GRANTS DISBURSED

(2018-2021)

2018

*f*2,913,029

2019

*f*2,850,560

2020

*f*2,776,905

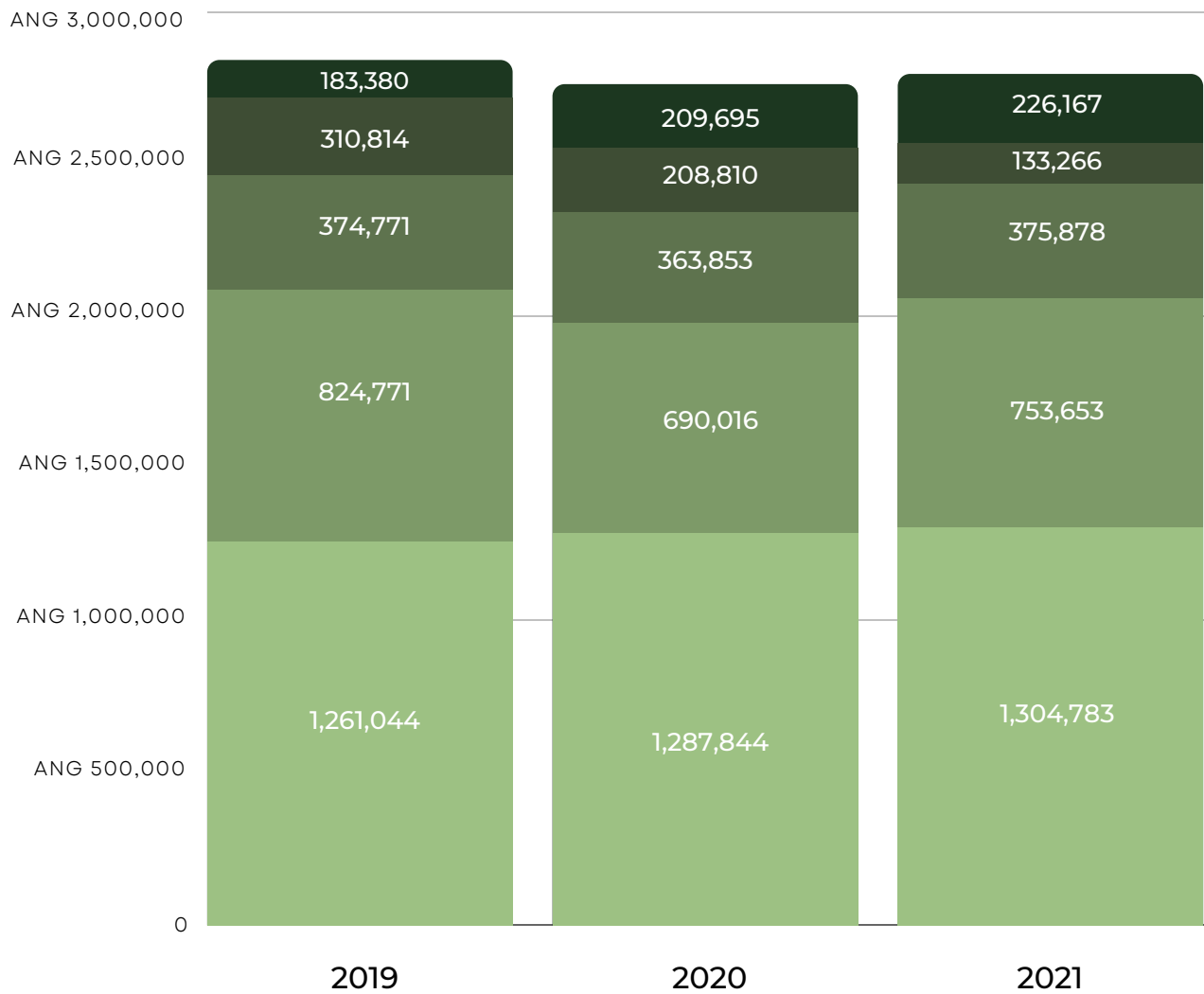
2021

*f*2,933,068

YEAR OVER YEAR FINANCING

(2018-2021)

Youth Development
 Social Care
 Senior Care
 Poverty Alleviation
 Gender Support



f2,850,560
Amount Disbursed
in 2019

f2,776,905
Amount Disbursed
in 2020

f2,857,268
Amount Disbursed
in 2021

PROGRAM GRANTS EXTENDED PER THEMATIC AREA (2019-2020)

| | Actual | Budget | Actual | Budget |
|---------------------------------|------------------|------------------|------------------|------------------|
| | 2019 | 2019 | 2020 | 2020 |
| Youth Development | 1,261,044 | 1,205,422 | 1,287,844 | 1,261,205 |
| Social Care & Vulnerable Groups | 824,771 | 847,815 | 690,016 | 851,830 |
| Senior Care & Support | 374,833 | 367,098 | 363,853 | 358,776 |
| Gender Support | 122,710 | 120,318 | 209,695 | 218,000 |
| Poverty Alleviation | 256,207 | 250,967 | 208,810 | 136,000 |
| District Improvement | | | | |
| Other Projects | 10,995 | | 16,686 | |
| | 2,850,560 | 2,791,620 | 2,776,905 | 2,825,811 |

PROGRAM GRANTS EXTENDED PER THEMATIC AREA (2021)

| | Actual | Budget |
|---------------------------------|------------------|------------------|
| | 2021 | 2021 |
| Youth Development | 1,304,783 | 1,382,197 |
| Social Care & Vulnerable Groups | 753,653 | 974,173 |
| Senior Care & Support | 375,878 | 398,045 |
| Gender Support | 226,167 | 230,000 |
| Poverty Alleviation | 133,266 | 151,400 |
| Other Projects | 63,523 | |
| | 2,857,268 | 3,135,815 |

REPORTING OBLIGATIONS

Management of SMDF has maintained, for a number of years, the policy that payments to client foundations would be executed on a monthly basis during the third week of the month. Release of the monthly payments is predicated upon the client NGO submitting, by the 10th of each month, a report for the funds received in the month prior. Such a policy is contrary to the other funding agencies and different to the subsidy policy of the Government of St. Maarten.

Each Foundation is required to submit reporting of their expenditures and a social report on a monthly basis, but prior to the 10th of each month. This policy and procedure allows for SMDF to execute closer monitoring and provide guidance to the foundations with Grant Agreements.

Client foundations are appreciative of the policy as the reporting requirements strengthen internal control, reduced work for their accountants and facilitates cash flow management. In addition, client foundations execute more efficient and faster financial closure of projects at year end. In 2018, SMDF instituted a policy on imposing sanctions on clients delivering reports that were late or lacking completeness, in accordance with the executed General Conditions and Grant Agreements.

A reasonable number of client foundations reported satisfactorily within the time frames set by SMDF. An improvement on the quality and timeliness of reporting has been evidenced during 2021, however with the pandemic hampering the submission of timely reports, leeway was given where necessary.

YOUTH DEVELOPMENT

01

Alpha & Omega Projects Foundation

The Positively Active After-school Kids Program aims to provide a healthy and nurturing environment for children between the ages of 3 and 12, especially those from the Philipsburg, Fort Willem and Cayhill areas. With many of the children attending this program lacking positive role models and adequate supervision in their home environments, Alpha & Omega's program seeks to decrease loneliness and increase their exposure to healthy growth-oriented activities. The program provides warm meals

02

Belvedere Community Foundation

Proving that neighborhood development can transform lives, the Belvedere Community Foundation, led by its Director Jessica Richardson provides an afterschool activity program for 150 children from Belvedere and other surrounding communities such as Dutch Quarter, Middle Region, Sucker Garden and French Quarter. Not only does the program provide tutoring, homework assistance and recreational activities, it also creates a sense of togetherness amongst the youngest members of the community.

03

National Institute of Arts

The National Institute of Arts provides national and internationally recognized interdisciplinary art education inspired by the principals of nation building. Formed by merging the two oldest artist training centers on St. Maarten (Motiance and Imbali), NIA has since expanded from focusing on the art of dance to a wide range of performance arts. In 2018, they initiated their Youth Orchestra program whereby young people from 8-18 choose to play a musical instrument of their choice and are taught to read and play music through classes and individual practice.



04

No Kidding With Our Kids Foundation

In 1996, No Kidding With Our Kids began its first After School Activity Program, offering after school creative, recreational and educative activities to the youth. It was the Foundation's belief that such a program could result in new impulses and in kids getting acquainted with proper active ways of using leisure time. Two decades after Merlyn Schaminee first set out to create an engaging program to decrease child loneliness, No Kidding With Our Kids is meeting its goals, providing after school activity programs for 135 children between the ages of four and sixteen.

05

Stichting Expertise Centrum Ervaringsgericht Onderwijs

Founded in 2003 by Ria Uiterloo, SECEO was established to provide a space for Experiential Education, where educators engage with students through direct experience to increase knowledge and skills. Through the foundation, SECEO has used this approach to learning via its after-school activity program at all of the SKOS (Foundation for Catholic Education) primary schools. Using its student driven approach to learning, SECO staff allow students to design their own activity programs and thus encourage independence and informed decision making at an early age.

06

St. Maarten AIDS Foundation

In a time when discussing sexual health was considered to be taboo, a small group of people chose to counter this taboo and create a platform to educate the community about sexual health and also provide care for those that needed it. The platform that was created was the St. Maarten AIDS Foundation. It is the only organization working to promote awareness amongst the general population about the existence of HIV, AIDS and other STIs, prevent HIV infection and reduce the stigma associated with HIV and AIDS. Their Girl Power and Real Talk Programs at local schools help children get vital information about healthy relationships, gender equality, self-esteem and empowerment.



07

Voice of the Youth Foundation

Voice of the Youth Foundation began a Youth Brigade Program in 2013. The program was designed to provide physical, mental, cognitive, and social education for adolescents to promote self-confidence, self-esteem, and higher-level thinking skills. Since its establishment, the program has graduated several disciplined young men and women who gained the life skills necessary to continue to university or start rewarding careers.

SOCIAL CARE

08

Community Outreach Mentorship & Empowerment Center

Established on February 2, 2012, Community Outreach Mentoring and Empowerment (C.O.M.E.) Center was formed to establish a community center which would provide a holistic, therapeutic and conducive learning environment for individuals in the community, to implement sustainable initiatives geared towards meeting the socioeconomic and educational needs of the community and to host empowerment programs which identify and tackle social ills in the society. The Center is doing just this through its A.B.C. Literacy Program for adults and Senior Outreach program which provides food and fellowship for many seniors.

09

Excellence Learning Academy

The goal of Excellence Learning Academy Foundation is to provide quality programs that are safe, fun, educational and affordable. Their programs offer age-appropriate activities under the supervision of trustworthy, caring and qualified teachers that understand and meet the needs of each child in their program. The program addresses the academic and personal/social development of all students through individual, small groups, large groups, and school-wide programs. Through these comprehensive services, the school assists all students in reaching their highest potential, allowing them to feel confident in their ability to succeed in all areas of their life.



10

KI Britannia Foundation

Established in 2014, KI Britannia Foundation was originally founded as a maritime foundation but has grown to encompass a variety of charitable projects with a focus on the evolving social issues faced by youth on St. Maarten. Over the years, KI has focused on providing opportunities for vulnerable youth, while also helping children in foster care through many programs. KI maintains a large network of local and international volunteers through our volunteer program and initiated a disaster relief program due to the dire need immediately after Hurricane Irma on St. Maarten in 2017.

11

Key To Freedom Foundation

Established to assist those struggling with drug and alcohol addiction, Key To Freedom Foundation runs a transitional home for men in need of support while navigating the waters of rehabilitation and treatment.

12

New Start for Children Foundation – Foster Home

With a love for children, Sally and Edward Benjamin opened their hearts and home to the youngest within our community. Wanting to provide a safe and nurturing familial environment, the Benjamins opened their doors over forty years ago to young children. Along with their hearts and home, the Benjamins also opened their wallets, using their own funds to care for the children under their wings. By means of their own resources, the Benjamins provided beyond the basics of food, shelter, and clothing for their children. Moreover, they paid for school tuition, homework guidance, extracurricular activities, and family vacations, wanting to ensure that the children had a solid foundation and sense of family. In opening their hearts and home, the Benjamins truly provide a New Start for Children. Sadly, in January of 2020, Mr. Benjamin tragically passed on leaving Mrs. Benjamin to be the driving force behind the home's daily operations and activities.



13&14

Ujima Foundation - Day & Residential Programs

Ujima is the third principle of Kwanzaa, meaning collective work and responsibility – to come together as individuals through collective work and responsibility to build and maintain our community. This desire to build and maintain a stronger community is the driving force behind the Ujima Foundation which was formed ten years ago to help at-risk youths in the community get back on the right track. With two active programs, Ujima Foundation is working towards this goal. Through the Ujima Residential Therapeutic Home, Ujima can accommodate up to youth aged eight to thirteen and provide an environment that fosters positive development. Through the Ujima Day program, the foundation provides counseling and guidance to youth along with individual child and family counseling.

SENIOR CARE

15

Helping Hands Foundation

Helpings Hands Foundation's activities began with providing transportation services for the elderly. Stepping in to assist the elderly, Helping Hands began taking seniors to medical appointments such as dialysis and physical therapy. From there, they expanded and began to offer transportation services to grocery stores and senior recreational centers in an effort to improve the health, nutrition, and mental well-being of seniors. The transportation services provided ensure that seniors can receive medical care, can access meals and are able to live a more fulfilled life that includes mobility.



16

Home Away From Home Foundation

Led by the dedicated Patricia Flanders, Home Away from Home hosts senior gathering three times weekly. These gatherings provide the seniors with a lively environment to socialize and also remain active. Additionally with breakfast and lunch served at all gatherings, Home Away From Home is also doing its part to ensure seniors' nutritional needs are met. With weekly gatherings and a calendar filled with special events, Home Away From Home is keeping the elderly young at heart.

17

Enhanced Living Foundation

The goal of the Enhanced Living Foundation is to improve the lives of vulnerable senior citizens and individuals with physical disabilities on the island of Sint Maarten where possible. The Foundation offers senior citizens assistance with running errands, light home cleaning, grocery shopping and above all, friendship.

18

St. Maarten Senior Citizens Recreational Foundation

Established in May 1989, the St. Maarten Senior Citizens Recreational Foundation was founded by Beryl Parker and Marion Rombly. The purpose for creating the Foundation was to organize activities for elderly, ages fifty years and up, regardless of nationality, sex or religion and to improve the position of the elderly within society. With a dedicated Center for senior activities, the Senior Citizen Recreational Foundation is managed by Marva van Heyningen.

POVERTY ALLEVIATION

19

Bishop W.M. Ellis Foundation

Formed on October 28, 2014, the Bishop W. M. Ellis Foundation's poverty alleviation efforts focus on meeting nutritional needs by providing food for those that need it most. For two hundred and fifty families of three to eight persons, the foundation provides food hampers to ensure that no one is crippled by hunger. Aside from families, the foundation also supplies groceries for individuals with limited mobility, removing the worries of food insecurity at the top of health concerns. Through their outreach activities, the foundation is easing the strain of at least one aspect of poverty.

20

Maximizing Pupils Chances Foundation

Operating a meals program at the Milton Peters College, Maximizing Pupils Chances Foundation provides hot meals throughout the school week for 80 to 100 students at St. Maarten's largest secondary school. Run by the school's teachers and staff members, the foundation seeks to remove all obstacles to students' learning. Through the provision of daily meals as well as other needs such as eyeglasses, the foundation has been quietly ensuring that all students of Milton Peters College can meet their full potential and excel academically.

GENDER SUPPORT

21

Safe Haven Foundation

The Safe Haven Foundation is a confidential non-profit organization that offers free shelter, counseling, and support services to victims of domestic abuse. Founded in 1998, Safe Haven began its shelter services in 1999, providing a safe home for abuse victims and their children. During their stay at the shelter, residents receive counseling, medical assistance, help find employment or a new home and access to social services. Additionally, in a continuous effort to decrease instances of abuse, the foundation hosts workshops for men and women to identify signs of abuse and designs campaigns to raise awareness about abuse and the services available to victims.

2021



THE ST. MAARTEN DEVELOPMENT FUND (SMDF)

Yogesh Commercial
Complex | Suite 1-H, Cul
De Sac, Sint Maarten

www.smdf.sx
info@smdf.sx
[@smdfsxm](https://www.instagram.com/smdfsxm)