

ANNUAL REPORT 2018



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June 11, 2019

The Supervisory Board of St. Maarten Development Fund Foundation (SMDF) confirms that the Management of SMDF has submitted the annual financial statements for the year 2018 to Stichting Overheids Accountants Bureau (SOAB) for their Auditing purposes. An unqualified Auditors opinion form the external accountant is contained in the Audited financial statements.

The Supervisory Board, in conformity with the stipulations within the Corporate Governance Code reviewed with the Auditors of SOAB, the contents of the Audited financial statement for 2018.

The quarterly financial reporting provided by Management through an external Accounting firm has been a good basis to execute the oversight role of the Supervisory Board over the Management of the Foundation in addition to the frequency of Supervisory Board meetings with the Managing Director during 2018.

The Supervisory Board unanimously approved the Audited financial statements for 2018 as well as the year report as prepared by Management.

The Supervisory Board of
St. Maarten Development Fund Foundation



INTRODUCTION

The Year 2018, following the passing of Hurricane Irma in September 2017, was the most challenging year in the five-year history of the Sint Maarten Development Fund Foundation (SMDF). SMDF, besides providing grants to 26 organizations executing projects and ongoing programs that fit within the SMDF vision and policy document “Contributing to a Society that Cares 2013 – 2023”, was entrusted to execute six (6) other projects that required the management of funds. These projects are as follows:

- The Senior Project, funded by the Government of the Netherlands, was reported in our 2017 annual report and in Audited reports submitted on March 29, 2018 and December 12, 2018. SMDF managed funds totaling ANG. 4.4 Million and successfully closed the project in February 2019, with a third (3rd) Audited report submitted in April 2019;
- The Hope Estate Community Helpdesk Repair and Extension project assigned for management and execution to SMDF by the Government of the Netherlands for ANG. 253,207 was successfully concluded during the first quarter of 2019 with an Audited report submitted in March 2019;
- Netherlands based humanitarian aid organization Cordaid executed an agreement with SMDF in February 2018 for fund management and execution of a project titled “Hurricane Irma Response” for approximately, ANG. 347,093. This project will be closed in May 2019 and Audited by June 2019;
- The Dutch Disaster Fund (Nationaal Rampenfonds) executed a fund management and project execution agreement with SMDF in November 2018 for approximately ANG. 588,122 titled “Community Managed Disaster Risk Reductions”. This project will run to December 2019.



- RebuildSXM, an organization formed by unrelated persons from St. Maarten residing in the Netherlands, entered into a fund management and project execution agreement with the objective to provide uniforms for approximately 406 students during June 2018. The project funds from RebuildSXM totaled ANG. 44,818 and were supplemented with ANG. 13,249 from the Windward Islands Bank, Ltd. N.V. with which SMDF has a Fund Management Agreement in place;
- The Windward Islands Bank, the Government of the Netherlands through its Representation Office on St. Maarten and SMDF collaborated to execute the repairs to the roof of a foster home managed by New Start for Children Foundation. The project and funds of ANG. 82,000.00 were managed by SMDF with Windward Islands Bank contributing ANG. 21,000.00, The Office of the Dutch Representative contributing ANG. 45,000.00 and SMDF contributing ANG. 16,000.00. Works were completed during the second quarter of 2018;

The Government of Sint Maarten provided, as principal donor, the same year over year amount of ANG. 3,587,673 to SMDF in 2018, of which ANG. 778,669 was budgeted for operations and ANG. 2,809,004 budgeted for Funding expenses. A total of ANG. 2,915,028 was disbursed to Foundations with projects and programs that fit within the policy of SMDF.

SMDF funded ANG. 106,024 more than was received from the Principal Donor over 2018 via its funding account. Funds unused by client foundations, amounting to ANG. 120,040 in 2018 were deducted from the grant agreements of the respective Foundations for the year 2019.

Result of Operations 2018 – SMDF

Operational expenses were ANG. 744,403 inclusive depreciation expense or ANG. 34,266 below the 2018 budget of ANG 778,669. All areas of operations, such as Personnel, Housing and General expenses performed below budget except to the office expenses. We will elaborate more within this report on the variances to budget.

SUMMARY FUND MANAGEMENT AGREEMENTS

GRANT AGREEMENTS 2018

ANG. 2,915,028

Grant agreements with 23 client and incidental grants to other NGOs.

SENIOR PROJECT

ANG. 4,403,000

Execution of home repairs, purchases of vehicles and other equipment.

HOPE STATE HELP DESK

ANG. 253,207

Repair and Expansion of Gaston Boasman Community Heldesk

CORDAID

ANG. 347,093

Execution of community driven infrastructural projects in four neighborhoods

DUTCH DISASTER FUND

ANG. 588,122

Execution of a community-driven Disaster Risk Reduction project

#REBUILDSXM

ANG. 44,818

Supplying free uniforms to 406 vulnerable school children

NEW START FOR CHILDREN

ANG. 61,000

Replacement of roof at foster home





SENIOR PROJECT

After closure of its activities, AMFO established that there were remaining funds disbursed by the Netherlands. Taking a decision about these funds, the Dutch Ministry of Interior and Kingdom Relations decided against returning the remaining funds to the Netherlands. Instead, they assigned the remaining funds to one organization on Curacao and one on St. Maarten. On St. Maarten, SMDF received ANG 1.9 million in 2016.

With this ANG 1.9 million now available, the Supervisory Board of SMDF, based on advice of Management, approved that the full amount be allocated towards an initiative that was titled the “Senior Care Project.” The basis for this project was the results concluded in a 2013 study titled “Results Elderly Research” conducted by Drs. Pyt Lucas during that same year.

PROJECT MANAGEMENT

With the project scope identified, SMDF published an advertisement for Program Management positions and filled these positions during the first quarter of 2017. From the various candidates, the following persons were selected: Patricia Lourens as Project Lead Manager, Lusandra Wilson as Project Manager and Joseph Dollison as Technical Manager.

The methodology desired by Management, was to conduct a broad-based needs assessment by interviewing and requesting input from a wide range of organizations. These organizations included Senior Care Organizations, all Community Councils, Faith Based Organizations and other organizations working with seniors. To this end, 34 organizations and institutions were contacted. The criteria for eligibility was shared with all organizations.



CRITERIA & NEEDS IDENTIFIED

Criteria

- Target group seniors 60 years and above;
- Minimum income/ pension;
- Not employed/ on pension;
- Persons with special needs;
- Must own their dwelling for home repair.

Needs Identified

- Vehicular expansion for elderly nonprofit organizations;
- Transportation assistance for seniors;
- Nutrition;
- Home Care services;
- Mobility Equipment;
- Home Repairs.

The needs expressed by the organizations, based on their interactions with seniors were for transportation services, home repair, wheelchairs, walkers and canes, nutritional support, and home care. With these preliminary findings, SMDF made a presentation to the Director of Kingdom Relations in April, 2017 and to the Minister of Interior & Kingdom Relations in August, 2017. Both meetings were to provide insight into the outcomes of the needs assessments and the project's overall progress.

SOCIAL AND TECHNICAL ASSESSMENTS



Social and Technical Assessments were carried out during 2017. The social assessments verified that the persons previously identified truly met the needs criteria while the technical assessments were executed by our Project Engineers to establish cost estimates and budgets for home repair and construction projects. In August, 2017 the project budget proposal and execution plan were submitted to the Supervisory Board of SMDF for final approval.

Days after such submission to the Supervisory Board, St. Maarten was under hurricane warning with hurricane Irma striking days later. With the largest intervention being repair works to 75 homes owned by seniors, the passing of hurricane Irma created additional repair cost valued at approximately 50% of the initial estimates done prior to the hurricane.

ADDITIONAL FUNDING FROM MINISTRY OF BZK

Directly following the devastation caused by hurricane Irma, SMDF directed communication to the Dutch Representative on St. Maarten, outlining the next steps that would be taken. These steps included new technical surveys and new social assessments carried out during the end of 2017 and early 2018.

Additionally, SMDF submitted a revised budget to the Ministry of Interior Affairs under the Emergency Response provision for St. Maarten. In December 2017, SMDF received approval of its request with the full amount of ANG. 2.5 million being transferred to SMDF in January, 2018. With the additional funding, the budget then increased to ANG. 4.4 million.



REPORTING & ACCOUNTABILITY

SMDF has submitted, per agreement with the Ministry of Interior and Kingdom Relations, interim reports in February 2018, April 2018 and June 2018. In addition to the three (3) reporting requirement dates, SMDF submitted a report in September 2018 to Mr. Hans van der Stelt, Program Director for Reconstruction on St. Maarten.

In addition, SMDF compiled, through its accountant BDO St. Maarten, quarterly reports and engages Stichting Overheids Accountants Bureau (SOAB) as Auditor. Such reports were delivered to the Ministry of BZK as follows:

- March 29, 2018 - Audited Report Senior Project covering 2017 compiled by SOAB;
- June 1, 2018 - Quarter # 1, 2018 financial prepared by BDO St. Maarten;
- June 25, 2018 - Audited Annual Report 2017 for SMDF prepared by SOAB;
- August 20, 2018 - Quarter # 2, 2018 report by BDO St. Maarten;
- October 31, 2018 - Quarter # 3, 2018 report by BDO St. Maarten;
- December 12, 2018 - Audited report Senior project January 1, 2018 to October 31, 2018;
- February 4, 2019, progress report for the Senior Project;
- February 12, 2019 - Quarter # 4, 2018 unaudited report from BDO accountants.

SMDF submitted in summary, twelve (12) reports giving accountability to the Donor, the Ministry of Interior and Kingdom Relations of the Netherlands.



HOME REPAIRS & RECONSTRUCTION:

With the new assessments done, SMDF executed the tendering process with five (5) contractors in October, 2017. Due to the horrible damage caused by Hurricane Irma, the scope of the Senior project changed from small repairs to homes to repairs of hurricane inflicted damages, construction of new dwellings and other reconstruction works.

The contractors selected were to execute works on the 23 most badly affected homes in November 2017. Deposits for the works for

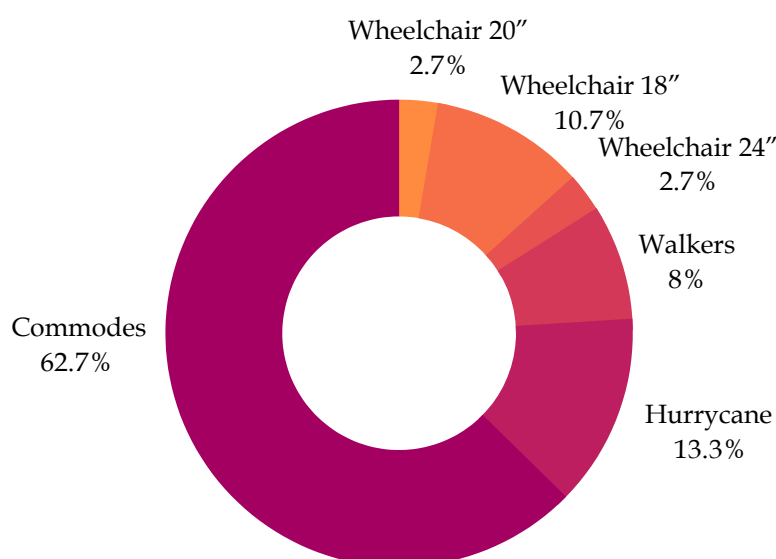
made on December 4, 2017. Following a brief intermission in construction during the Christmas Holidays, works resumed in January 2018.

During the remainder of 2018, SMDF used a total of nine (9) contractors and delivered the following results in home repairs, construction and residential reconstruction:

MOBILITY AIDES:

Aside from the home repairs and construction interventions, other results included the acquisition of five (5) - 14 passenger busses: four (4) for Helping Hands Foundation and one (1) for Home Away from Home Foundation and acquisition and distribution of mobility aides as shown below.

During the first quarter of 2018, wheelchairs, walkers, commodes and canes were procured and distributed as follows:



79

Completed Home Repairs

16

Completed Concrete Homes

PROJECT MANAGEMENT (including Reporting & Oversight)

As a condition by BZK, project management, oversight & reporting could not exceed 10% of the grant amount. Based on grant of ANG.

4.4Million, the budget for project management and related would have been ANG. 440,000.00. In view of the repeated technical inspections, social visits and heavier work load in supervising construction versus basic repairs forecasted prior to Irma, SMDF requested and received approval from BZK to increase the project management budget to 12% or ANG.528,360.

HOME CONSTRUCTION AND REPAIR

The category consists of all expenses related to home repair and reconstruction for beneficiaries. Such expenses include costs of contractors, material expenses, relocation of beneficiaries during execution and furniture and equipment expenses.

Relocation expense was required for three (3) beneficiaries who did not have family or friends they could reside with for the duration of the reconstruction and repair of their homes. Two of these beneficiaries have special needs. Their safety, security and comfort were priorities for SMDF. The total expense for relocation was ANG. 41,716.00 over a period of 90 days.

Additionally, six (6) beneficiaries, whose homes were completely destroyed were assisted with furniture and equipment, totaling ANG. 30,914.00.

VEHICULAR

Vehicles purchased for elderly organizations were selected from immediately available stock. As some of these vehicles had sustained minor hurricane damage, they were purchased at a much-reduced cost price. Repairs were carried out and were financed in full by SMDF. Decals of SMDF and BZK were affixed to the vehicles. The insurance for the four (4) buses purchased for Helping Hands was paid in full by SMDF as the recipient organization did not have sufficient funds at the time to self-finance the costs.

MOBILITY

As beneficiary intakes indicated needs for mobility aides such as wheelchairs, walkers and bathroom commodes, SMDF procured a number of these items and distributed accordingly.

OTHER EXPENSES

In ensuring that the project was executed smoothly and well documented, SMDF incurred some additional expenses throughout the project period. These expenses consist of advertising and promotion, reimbursable out of pocket expenses and food and related expenses.

Advertising and promotion included ads taken out in local newspapers relating to the interventions in construction, professional photography and graphic design services and reimbursable out of pocket expenses by the Management is summarized over the entire period as ANG. 19,209.00.

PROJECT MANAGEMENT

(including Reporting & Oversight)

Project Management & Oversight	31-Oct	28-Feb	Total Project
Project management	187,950	13,920.00	
Technical evaluations & oversight	273,619	11,730	
Social work consultants	27,041	499	
Audit & reporting expense	30,840		
	519,450	26,149	545,599
Home Construction and Repair			
Repair & Construction Expenses	2,997,147	467,861	3,465,008
Beneficiary Relocation Expenses	41,449		
Furniture, Equipment & Furnishing	30,914		
	3,069,510	467,861	3,537,371
Vehicular			
Vehicles purchased	251,160		
Vehicle repairs	8,741		
Insurances	15,413		
Decals & Logos on Vehicles	2,430		
	277,744		277,744
Mobility			
Wheelchairs & related equipment	22,043		22,043
Other Expenses:			
Advertising & Promotion	2,975	1,724	
Food & related	2,940	2,200	
Reimbursable out of pocket expenses	9,434	203	
	15,349	4,127	19,476
	3,904,096	498,137	4,402,233

WORKS EXECUTED NOVEMBER 1, 2018 TO FEBRUARY 28, 2019

Between November 1, 2018 and February 28, 2019, SMDF executed repairs, reconstruction and construction works to eleven (11) remaining dwellings. This total included three concrete dwellings all of which are completed.

PROJECT OVERSIGHT & EXECUTION

Project oversight, execution and accountability was budgeted for ANG. 528,360. At February 28, 2019, actual expense was slightly above budget with ANG. 545,599 expensed and committed or a slight variance of ANG. 17,239.00 higher than forecasted due to greater supervision attendance to complete the projects.

As the previously outlined narrative and budget have indicated, SMDF executed its Senior Care Project in an efficient and effective manner.

While the initial vision of the project was to meet the basic needs of St. Maarten's elderly population, hurricane Irma transformed the project into a life changing endeavor with an extreme sense of urgency. With a firm commitment to execute works on 95 homes across St. Maarten, SMDF navigated this project transparently, consistently putting the beneficiary first.

With our goal to continuously improve the circumstances of St. Maarten's most vulnerable groups, the Senior Project provided a direct means of positively changing lives. Altogether, the various interventions of the Senior Project benefited some 345 persons. With mobility aides being provided to 75 persons, the expanded Helping Hands fleet serving 80 persons, Home Away From Home transporting, feeding and entertaining 55 persons with the additional bus provided and 135 seniors in safer homes, the Senior Project addressed all of the pressing needs it sought to respond to.

In reviewing the overall project, we wish to report that up to and inclusive the period December 31, 2018, overall project expenses were ANG. 3,611,726 with subsequent event to February 28, 2019 of a project expense of ANG. 4,402,233. Of this total project expense, ANG. 3,537,371 or more than 80% was dedicated to home repairs, reconstruction and construction works.

Though we have been successful thus far, the needs across St. Maarten are still vast. It is for this reason that we remain hopeful that we will be able to expand this project in the immediate future and continue to address the needs and conclusions clearly expressed in the Pyt Lucas report of 2013. The needs of the elderly and other vulnerable groups across St. Maarten should be given the highest priority and SMDF seeks to meet these needs as serving the most underserved members of our community is how we "Contribute to a Society That Cares" as stated in our Policy Plan 2013-2023.



GASTON BOASMAN COMMUNITY HELPDESK

In June 2018, St. Maarten Development Fund (SMDF) was approached by the Representation Office of Netherlands on St. Maarten as well as the Ministry of Public, Health, Social Development & Labor (VSA) to execute a project for the extension of the Community Help Desk Hope Estate. The extension would incorporate the Women's Desk through expansion of the building to the South East side where a gazebo was constructed and construction of a new gazebo to the North Western side of the building.

Additionally, the project would provide and install new fencing around the perimeter of the building, camera surveillance equipment, lighting, air conditioners and an upgrade to the electrical supply. Prior to SMDF's adoption of this project, the Ministry of VSA, via the Department of Community Development, Family & Humanitarian Affairs sought to commission the project. Though the Department had received a project dossier from VROMI for the works as early as August 2016, the project was never executed.

SMDF accepted the assignment by letter to the State Secretary, Mr. Raymond Knops on August 2018. By August 23, 2018, Mr. Hans Van Der Stelt, Program Director for St. Maarten Reconstruction, confirmed the conditions for the assignment for the execution of the project to SMDF:

- That progress reports are to be delivered every two months after commencement of the project;
- That the project must be completed by December 30, 2018;
- That the SMDF delivers a request contribution assessment by April 1, 2019, confirming the amounts disbursed for the project.





HOPE ESTATE

continued

The amount contributed, Euro 122,700 or ANG. 253,207, for the project was transferred to SMDF on September 10, 2018. SMDF requested a building permit which was granted on November 8, 2018 by the Minister of Public Housing, Spatial Planning, Environment & Infrastructure.

During the month of November, 2018, SMDF conducted tender procedures for the construction with participation by three (3) contractors. The contract with the successful contractor was executed on November 21, 2018 and works commenced immediately.

Delays were encountered due to the closure from December 14, 2018 to January 7, 2019 by concrete suppliers on account of the Christmas construction Holidays.

On account of the receipt date of the permit and the construction holidays, the deadline for completion of December 30, 2018 was not met. During execution of the project, SMDF made changes to the execution plan for the Building as follows:

- Construction of gazebo with a hip roof was revised to a concrete gazebo with concrete columns and a concrete roof, allowing for future expansion of the building on the ground floor, expanding the space from 17 square meters to 64 square meters;
- Building of a bathroom within the gazebo structure to accommodate use of the gazebo and future expansion plans;
- Creation of expansion possibilities on the first-floor concrete roof;

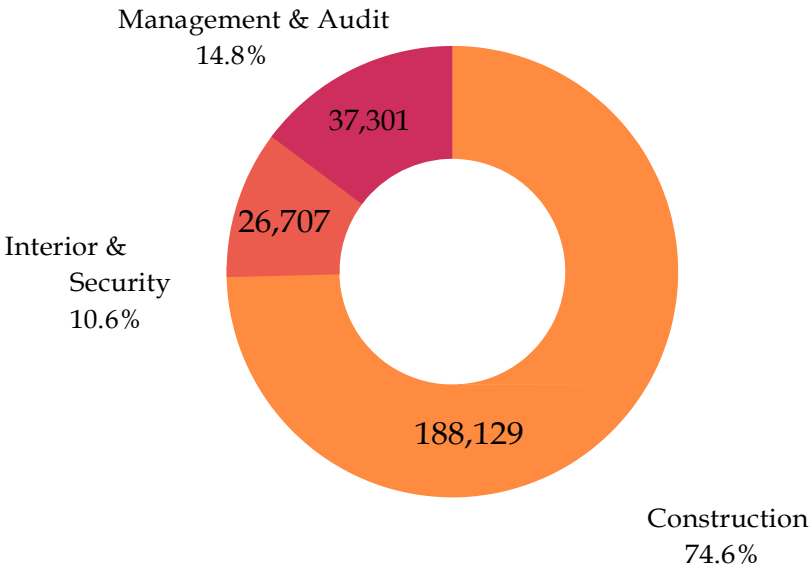
The revised works to concrete were all carried out for the same pricing as was foreseen with lumber, allowing the project to stay within budget however offering a hurricane resistant structure with the possibility for future expansion.

The Minister of VSA applauded the changes proposed as it allowed for future use by other community organizations such as the Diabetes Foundation.

The project was coordinated, supervised and regularly inspected by Ing. Joseph Dollison, Head of the Technical Team of SMDF while the architectural designs were provided by Mr. Alfonso Reiph of the SMDF Technical Team. Oversight, accountability and reporting was with the Office of the Managing Director of SMDF.

- Reporting:
- SMDF reported to the Ministry of BZK and the Representation Office of the Netherlands on the following dates:
- December 12, 2018 to Mr. Chris Johnson
 - January 7, 2019 to Mr. Hans Van Der Stelt
 - January 15, 2019 to Mr. Hans Van Der Stelt
 - February 12, 2019 to Mr. Chris Johnson

The project was concluded in March 18, 2019 with the handover of keys to the Minister of VSA with an Audited Financial statement and report delivered to the Representation Office of the Netherlands dated March 28, 2019.



MILANO DIAMOND GALLERY

As a subsequent event, Milano Diamond Gallery opened a new location at the Port of St. Maarten. The company wanted to give back to the community and decided to host a silent auction for communities of South Reward and Dutch Quarter.

The community leaders suggested that SMDF be brought on board to manage the donated funds and execute the project. Milano representatives agreed to have the project be administered by SMDF and also included the Dutch Quarter Community Council, allowing for projects in Dutch Quarter as well as South Reward. A total of \$17,050 was raised. \$16,050 was raised and delivered to SMDF and another \$1,000 was pledged by Windward Islands Bank.

To date, SMDF has visited the homes of the community identified seniors and estimates have been prepared. During the second quarter, works will be executed. If additional funds are needed, SMDF will allocate funds donated by the Caribbean Shipping Association to this project.





WINDWARD ISLANDS BANK

In August 2017, SMDF and the Windward Islands Bank, Ltd. N.V., executed a Fund Management Agreement where the Bank entrusts SMDF to manage a portion on its community & social donation budget of up to ANG. 50,000 annually.

During the first quarter of 2018, WIB provided a contribution towards the replacement of the roof at New Start for Children Foster Home.

Additionally, beginning in October 2018, WIB committed ANG. 13,500 towards the cost of a tutor at the foster home. WIB will continue to special contribution for a period of 12 months. As such, the contribution of ANG. 1,500 monthly will continue until September, 2019.

At the ending of 2018, SMDF earmarked a portion of WIB's donor funds to two organizations.

The first organization is Alpha and Omega Projects Foundation. Alpha and Omega's after school activity program is operated on Longwall Road in Philipsburg and had a number of children from the Fort Willem area whose parents were having difficulties paying the monthly tuition as many had lost their jobs. As the program and many of the students in the program are from the Philipsburg area, near WIB's Main Branch, SMDF chose to allocate ANG 14,660 to subsidize the participation of twelve (12) students whose parents were identified as being unable to pay the full monthly tuition.

The second organization that will receive funds from the WIB contribution will be the C.O.M.E. Center Foundation, also located in Philipsburg. C.O.M.E. Center has been operating a free feeding program for over a year. The foundation operates this feeding program with an open-door policy, providing basic meals to the public without question. As these activities are in Philipsburg and is mainly used by the residents of the area, SMDF will allocated ANG 6,000 towards this activity.

REBUILDSXM – UNIFORM PROJECT

In May, 2018 representatives of Netherlands-based RebuildSXM approached SMDF to administer a school uniform project on St. Maarten. The project, which was fully conceptualized by RebuildSXM, would provide uniforms for elementary school children most in need. As SMDF is a social development agency, the Fund agreed to administer the project on behalf of RebuildSXM. The formalization of the partnership and SMDF's responsibilities were outlined in the Fund Management Agreement (FMA) executed on June 19th, 2018.

With the agreement formalized, SMDF entered the preparatory phase. As the objective of the project was to provide uniforms for underprivileged children, SMDF set out to identify these children via the schools. In an invited session with School Managers, SMDF briefed school officials of the project and requested that they provide the names and size information for the children in need. Through an intake process, the school officials provided the names of 406 children. With the names, ages and sizes of the young beneficiaries, SMDF approached the vendors of the various uniforms for pricing.

Discussions with vendors resulted in discounts between ten and fifteen percent. These discounts allowed for the purchase of three uniform tops and two uniform bottoms per child. This was an ideal outcome as most parents attempt to purchase at least two tops and two bottoms per child. With the pricing received, SMDF went forward with the execution of the project.

RebuildSXM provided its project funding in two tranches. The first tranche of funds totaled EUR 20,590. These funds were received on SMDF's on July 4th, 2018 and totaled ANG. 42,746.90. The second tranche of EUR 1,000 was received on 30th July, 2018 and totaled ANG. 2,071. Together, received funds totaled ANG. 44,817.90.

With the funds received from RebuildSXM and the invoices from the various vendors, SMDF began the procurement process. With the majority of sizing information, SMDF requested quotations from the various vendors based upon the information supplied by the schools.



REBUILDSXM

continued

Upon receiving the quotations from the vendors, SMDF verified the supplied quotation against what was requested by the schools. For efficiency purposes, items were mainly bought in bulk, via one check per vendor. In accordance with SMDF's general practices, all payments were made via check, based on invoices supplied by vendors.

In cases where the uniforms were sold by third party vendors, SMDF collected the items and SMDF staff members personally presented the items to school officials. In cases where the uniforms are sold by the school itself, SMDF made payment directly to the school. In all cases, SMDF presented a collection sign-in sheet for verification that parents had collected the uniforms on behalf of the children.

In cases where the schools did not provide sizing information, SMDF created vouchers and transferred the vouchers to the parents via school officials. Additionally, SMDF submitted a copy of the created vouchers and name list to the vendor, Penny's Department Store to ensure that uniforms were given to approved persons.

With the goal to provide three uniform tops and two uniform bottoms per child, the total project cost stood at ANG. 57,933.68 and funds received from RebuildSXM totaled ANG. 44,817.90. The difference between the project costs and the funds received from RebuildSXM totaled 13,115.78. As SMDF wished to see the project meet its full potential, an offer was made to use other donor funds to cover the shortfall. With RebuildSXM's consent, SMDF approached WIB donor to provide the additional funds necessary. WIB quickly approved of this request and the shortfall of ANG. 13,115.78 was covered by donor funds provided by WIB.

CORDAID

By December 2017, SMDF and CORDAID, a humanitarian aid agency based in the Netherlands, agreed to enter into an agreement for the joint project to strengthen the Community Councils on St. Maarten. The Supervisory Board agreed with SMDF Management's recommendation and advise that such working agreement would be in the best interest of the communities served by SMDF and the Foundation itself

DUTCH DISASTER FUND

In 2018 SMDF submitted a proposal to the Dutch Disaster Fund which was approved in the third quarter of 2018 for a project total of ANG. 587,548. An amount of ANG. 232,301 was received in December 2018 at which time it was decided that the project activities would begin in January 2019.

To date, SMDF has hosted a kick off public meeting in January in which 11 of 15 invited community councils were in attendance. Additionally, SMDF has facilitated the hosting of several community meetings throughout St. Maarten. As most meetings have been held at community facilities, most meeting costs are for light food and beverage refreshments or printing of flyers and other promotional material. Community meetings will continue into the second quarter and capacity building activities will begin in the third quarter.

FOUNDATIONS SERVED

Youth Development (8)	
Alpha & Omega After Projects Foundation	After School Activity Program
Alexander Early Stimulation After School program	After School Activity Program
Belvedere Community Foundation	After School Activity Program
Institute for Language & Development	Learning Center
No Kidding with Our Kids Foundation	After School Activity Program
SECEO Foundation	Afternoon School Activity Program
St. Maarten Aids Foundation	Girl Power & Real Talk Programs
Voice of Youth Foundation	Youth Brigade Program
Social Care (9)	
Community Outreach Center	Literacy Project
Dr. J. Foundation /Turning Point	Skills training Turning point
I Can Foundation	Foster Home operation
I Too Can Learn Foundation	School for mentally challenged kids
K1 Britannia	Voluntarism development organization
Key to Freedom Foundation	Addiction Rehabilitation facility
New Start Foundation	Foster Home operation
Ujima Foundation – Day program	Afternoon Intervention Project for Boys
Ujima Foundation - Residential Facility	Operation of Home for Vulnerable Boys
Senior Care (3)	
Helping Hands Foundation	Elderly Transportation Service
Home Away from Home	Senior Recreational Program
Senior Citizens Recreational Foundation	Senior Recreational Program
Poverty Alleviation (2)	
Bishop Ellis Foundation	Food Pantry
Maximizing Pupils Chances Foundation	Feeding program
Gender Support (2)	
Prominent Women Foundation	Women Empowerment Program
Safe Haven Foundation	Domestic Violence Shelter
District and Community Improvement (1)	
South Reward Community Collective	Community Christmas Project

BY THE NUMBERS

PROGRAMS PER THEMATIC AREA

	2015	2016	2017	2018
Youth Development	9	13	7	8
Social Care	11	13	11	11
Senior Care & Support	4	5	3	3
Poverty Alleviation	4	1	2	2
Gender Support	1	3	1	2
District Improvement				1
Total	29	35	24	27

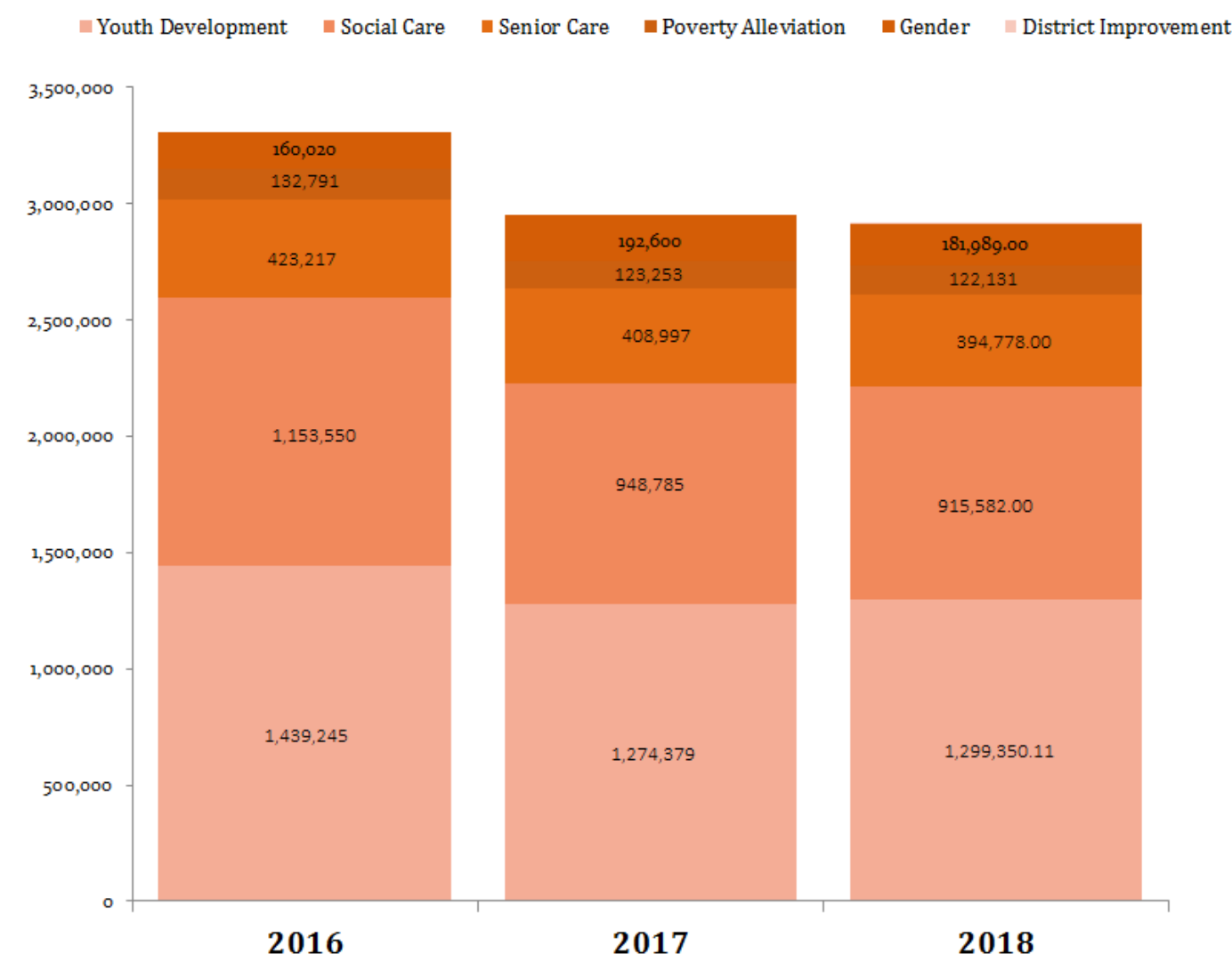
PROJECT & PROGRAM FUNDING 2015 - 2018

	2015	2016	2017	2018
Youth Development	1,545,043	1,439,245	1,305,937	1,299,350
Social Care	1,086,620	1,153,550	916,361	915,582
Senior Care	493,806	423,217	403,654	394,778
Poverty Alleviation	329,525	132,791	122,105	122,131
Gender	293,100	160,020	192,600	181,989
District Improvement				1,200
Total	3,748,094	3,308,823	2,940,657	2,915,030

PROJECT & PROGRAM BUDGETS ^{vs.} ACTUALS 2016 - 2018

	Actual 2018	Budget 2018	Actual 2017	Budget 2017	Actual 2016	Budget 2016
Youth Development	1,299,350	1,103,389	1,305,937	1,206,123	1,439,245	1,290,168
Social Care	915,582	624,736	916,361	804,082	1,153,550	730,489
Senior Care & Support	394,778	400,950	403,654	446,712	423,217	468,821
Poverty Alleviation	122,131	310,814	122,105	208,466	132,791	181,714
Gender Support	181,989	183,380	192,600	235,268	160,020	214,422
District Improvement	1,200	279,732				
	2,915,030	2,903,004	2,940,657	2,900,651	3,308,823	2,885,614

BY THE NUMBERS



Included in the table above for the year 2018 are incidental grants extended to a number of organizations executing activities within SMDF's thematic work areas. The area of Youth Development includes a grant to Alexander's Early Stimulation Foundation for an amount of ANG. 14,180 and a grant to Institute for Language and Development for an amount of ANG. 5,000. The area of Gender Support includes a grant to Prominent Women Foundation for an amount of ANG. 900, while District Improvement includes a grant to South Reward Community Collective for an amount of ANG 1,200.

The amount requested from the Government of St. Maarten for funding activities in 2018 was ANG. 4,670,000. The amount allocated for funding was ANG. 2,809,004 or approximately 60% lower than the budget requested. Despite this, ANG. 106,024 more was extended in grants.

OPERATING EXPENSE COMPARISON

	Actual 2018	Budget 2018	Actual 2017	Budget 2017
Personnel Expenses	486,112	503,326	472,650	442,950
Rent Expense	40,764	40,764	40,764	40,764
Utilities	18,473	18,000	18,996	18,000
Maintenance	2,874	3,600	3,103	2,600
Cleaning Expense	6,007	7,004	3,256	3,600
Computer	5,203	4,650	2,079	4,430
Telephone	10,157	7,800	6,950	7,200
Courier Services	6,385	5,550	4,408	5,400
Other Office Expenses	10,900	6,000	4,921	3,600
Board Expenses	30,844	37,200	28,764	37,200
Other Professional Expenses		15,000	1,836	10,000
Travel & Representation	12,435	18,695	5,784	18,695
Accounting & Audit	82,656	67,656	46,331	47,000
Fuel	4,676	6,600	5,234	6,600
Advertising & Promotion	7,496	22,500	13,913	13,200
Insurance	3,182	3,300	3,606	3,300
Other General Expenses	7,920	540	7,766	6,268
Subscriptions	1,059			
Depreciation	7,261	16,215	16,380	16,215
	744,403	778,669	686,741	687,022

DETAILED VARIANCE REPORT OF OPERATING EXPENSES

- Personnel Expenses budgeted for ANG. 503,326 are shown lower by ANG. 19,014. Transportation allowance has been allocated above to fuel expense.
- Utilities were budgeted for ANG. 18,000 for the year compared to an actual expense of ANG. 18,473 or with a negative variance to budget of ANG. 473. The higher than expected expense is attributable to greater use of the conference facilities.
- Telephone Expenses are higher on account of project related traffic in the offices with social interviews to Senior clients. Project overhead expenses charged of ANG. 20,052 the project will offset this negative variance.
- Office expenses were budgeted for the year for ANG. 6,000 and are higher by ANG. 4,900 on account of office supplies purchased at year end and major parts, toner and drums needed for the office copier.
- Other general expenses show a variance of ANG. 7,308 to budget due to higher and unforecasted bank charges and adjustments to operating expenses.

Overall, Management is pleased with the Operational financial performance of SMDF in relation to its budgetary vision and plan for 2018. An overall positive variance to budget of ANG. 34,266 was recorded for 2018.

MANAGEMENT & STAFFING

Staffing during 2018 comprised a Managing Director, a Program & Development Manager, a Financial Administrator and an Office Administrator from April 2018 onwards.

The Program & Development Manager was recruited effective February 1, 2017 for a two (2) year term. Ms. Makhicia Brooks (29) comes with a Master's degree in International Development with a focus on global and national policy and a Bachelor's degree in Political Science with a minor in International Relations. Ms Brooks graduated summa cum laude. Ms Brooks has been an instructor at the University of St.

Maarten in Project Management. In November 2018, the Supervisory Board based on recommendation of the Managing Director approved the appointment of Ms Brooks in indefinite service effective January 31, 2019.

In 2017, SMDF extended the agreement with the Financial Administrator Ms Jennai Marlin (30) for one year. Ms Marlin commenced service in 2016. In September 2018, based on the advice from the Managing Director, the Supervisory Board approved the appointment of Ms Marlin in indefinite service. Ms Marlin conducts timely monthly review of reports submitted by client Foundations and verifies the legal expenditures in accordance to the grant agreements.

The position of Office Administrator was filled in May 2018 following advertisements that yielded forty-six (46) candidates. The position reports to the Program & Development Manager filling administrative needs, creating client databases, telephone and visitor service and supporting the work of the Program & Development Manager and the Managing Director.

The term of agreement for the Foundation's Director expired on December 31, 2015 and was extended to December 31, 2017. The notice period by either side is ninety (90) days. Terms of agreement are exclusive of employers and other employee related recurring expenses. The Director function has been outsourced to a company unrelated to the Foundation.

On December 6, 2017, the Supervisory Board approved an extension from January 1, 2018 to December 31, 2019.

Additional functions held by the Director during 2018, is Chairman of the St. Maarten Alzheimer Foundation.



SUPERVISORY BOARD OF DIRECTORS

The capacity of the Supervisory Board of SMDF counts four (4) persons with each member filling a particular profile further detailed herein. The personal particulars of the members are as of December 31, 2018 as follows:

Rodriguez- Emmanuel, Richelda G.

President of the Supervisory Board

Age: 50

Department Head

Court of Guardianship

Arnell, Joy J.

Vice - President of the Supervisory Board

Age: 56

Acting Secretary General

Ministry of VSA

Gumbs, Marinka J.

Treasurer of the Supervisory Board

Age: 40

Senior Consultant

PriceWaterhouseCoopers

Bary, Zylena J.

Member of the Supervisory Board

Age: 41

Attorney at Law

ADDITIONAL FUNCTIONS - SUPERVISORY BOARD

The President of the Supervisory Board, Mrs. Richelda G. Emmanuel – Rodriguez had no other additional functions in private or public sector organizations during 2018. As a subsequent event, we can report that Mrs.

Rodriguez - Emmanuel was appointed Branch Manager for St. Maarten of the Joint Court of Justice as of January 2019.

Vice President of the Supervisory Board, Ms. Joy Arnell, serves as a member of the Board of the Stichting Voortgezet Onderwijs, which oversees two secondary schools. Additionally, Ms. Arnell serves as Vice President of the Supervisory Board of Stichting Justitiele Inrichtingen SXM (SJIS), the institution charged with rehabilitation and social care.

The Treasurer, Ms. Marinka J. Gumbs, was Treasurer of the Bengali Foundation (BF) during 2018. The Bengali Foundation was created to manage a trust fund for the benefit of the minor child of slain officer Gamali Benjamin. In addition, Ms Gumbs served as Treasurer of the United Democratic Party Foundation during 2018 and also serves as President of the Board of the Postal Services, Sint Maarten.

Member of the Supervisory Board, Attorney at Law Ms Zylena Bary is on the Board of the National Sports Institute.

SUPERVISORY BOARD PROFILES & BY-LAWS

The Supervisory Board has established profiles in addition to by-laws for Board in which the function of Chair is specifically elaborated on.

The following are the required professional competencies/backgrounds for the individual members:

- Displayed background in social & community development with experience in funding institutions, project management and Governmental relations – Mrs. Rodriguez-Emmanuel, R.
- Social & community background with experience in social and community development work – Ms. Arnell, J.
- Financial background – Ms. Gumbs, M.
- Legal professional with displayed social and community involvement – Ms Bary, Z.

SUPERVISORY BOARD MEETINGS

The Supervisory Board convened a total of eight (8) meetings during 2018, inclusive of one (1) meeting with the Auditor, one (1) Board retreat meeting dedicated to the evaluation of the Board and Management and six (6) regular Board meetings. The Board's self-evaluation and evaluation of Management were conducted in the absence of the Director. This meeting was recorded by the Secretary/ Treasurer of the Board. Minutes of all meetings are recorded and approved in subsequent meetings.

Board fees and related expenses were ANG. 30,844.00 during 2018 comprising of ANG. 27,000 in Board fees and ANG. 3,844.00 in Board related expenses. Board fees comprise of monthly stipends of ANG. 750.00 to the President and ANG. 500.00 to the Vice President, Treasurer and Member respectively. The budget for these expenses for the year 2018 were ANG. 33,000.00 for Board fees and ANG.

4,200 for Board related expenses. A fifth member with a Financial profile was to be identified and appointed during 2018. As a subsequent event we can report that during February 2019, an advertisement seeking a candidate for the Supervisory Board was placed in the daily newspaper. Out of eleven (11) candidates a short list of two was made of which one candidate was accepted fully fitting the established profile.



CORPORATE GOVERNANCE

The Supervisory Board and the Management of SMDF are in compliance with the Corporate Governance Code (CGC) as legislated in 2009 on St. Maarten, to govern the operation of Government owned companies and foundations. A Corporate Governance checklist is completed annually by Management for presentation to the Supervisory Board. SMDF has been compliant to all areas of the check list with the exception of having an Audit Committee.

The Supervisory Board of SMDF approved appointment of a fifth (5th) Board member and has budgeted for this position to fill the Financial profile. Following such appointment an Audit Committee will be put in place. As subsequent event we wish to report that following advertisements in daily papers a fifth Board member was selected from 15 applicants fitting the financial profile.

GOVERNMENTAL RELATIONS

SMDF reports to Government five (5) times annually, including quarterly reports and the submission of Annual report & Audited Financial statements by June 30, of each year, based on a Fund Management Agreement (FMA). The FMA, executed in 2014, sets out the terms of understanding and obligation for the management and reporting on the use of funds from the Government of St. Maarten.

During 2018 in addition to reporting, communications were dispatched to the Prime Minister, Minister of Finance, Council of Ministers, the Tax Department and the Department of Statistics as detailed as follows:



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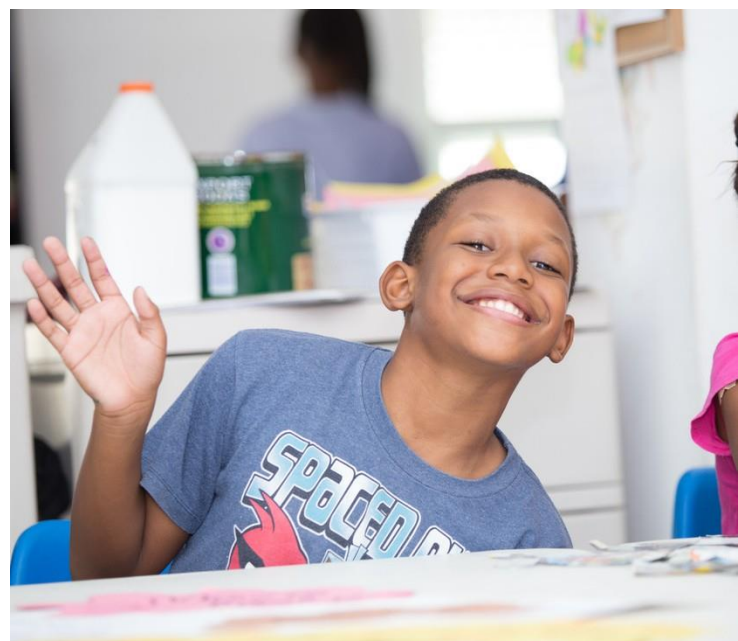
Date:	Letter to:	Subject matter:
5-Feb-19	Prime Minister	Quarter # 4 - 2018 Financial report
8-Dec-18	Minister of Finance	Fund disbursement schedule 2019
2-Nov-18	Prime Minister	Senior Home Repair needs
31-Oct-18	Prime Minister	Quarter # 3 - 2018 Financial report
12-Sep-18	Prime Minister	Meeting request by SMDF with COM
5-Sep-18	Tax Department	Request for third party information
27-Aug-18	Council of Ministers	Funding & Operational Budgets 2019/2020
27-Aug-18	Prime Minister	Quarter # 2 - 2018 Financial report
25-Jun-18	Department of Statistics	SMDF Audited Financials 2017
22-Jun-18	Prime Minister	SMDF Annual Audited Report 2017
1-Jun-18	SMDF	From PM – compliment on Recovery projects
18-May-18	Prime Minister	Quarter # 1 – 2018 Financial report
18-May-18	Prime Minister	Report on Senior Home repairs
23-Apr-18	Prime Minister	SMDF Recovery projects report
9-Mar-18	SMDF	From PM – Psychosocial projects
23-Feb-18	Prime Minister	Psychosocial Project requests
19-Feb-18	Prime Minister	Fund disbursement schedule 2018
5-Feb-18	Prime Minister	Proposal for Recovery Program Bureau
30-Jan-18	SMDF	From Min Fin Fund disbursement schedule 2018
25-Jan-18	Prime Minister	Quarter # 4 – 2017 Financial report

During 2018, Government deviated from the payment terms within the FMA which specifies three (3) payments during the year.

Government disbursed five (5) payments with the consent of SMDF for a total of ANG.

3,587,673.00 for funding for grant recipients and operational expenses of SMDF. During the month of January 2018, the Prime Minister confirmed, via the Minister of Finance, the disbursement schedule for 2018.

SMDF conducted evaluations of the results achieved by each foundation over the year 2018, in relation to the stated goals in the application submitted and the terms within the concluded grant agreements with such foundations.



OFFICE FACILITY AND LEASE EXTENSION

SMDF has had a lease agreement for its offices since 2012. During the first quarter of 2016, SMDF extended the lease agreement under similar terms to November 30, 2018. In September 2018, the lease was extended to November 30, 2020 for the same terms. The terms are ANG. 3,393.00 inclusive a monthly maintenance and generator fee.

AGREEMENT WITH ACCOUNTING FIRM

SMDF has an agreement with the accounting firm BDO Accountants St. Maarten for compilation of quarterly financial reporting on behalf of SMDF for operations and funding activities.

During 2018 the St. Maarten offices of Stichting Overheids Accountants Bureau (SOAB) provided expertise to carry out agreed upon procedures on expenditures and such related reporting by Foundations receiving grants from SMDF, as compiled and administered by the SMDF Financial Administrator. These reviews are intended to give Management and the Audit team greater assurance. The terms for engagement have been more favorable in the interest of SMDF.

APPOINTMENT OF AUDITOR

In October, 2016 the Supervisory Board approved the appointment of Stichting Overheids Accountant Bureau (SOAB) as Auditor based upon a presentation of three (3) quotations for Audit services from Baker Tilly St. Maarten, BDO Accountants and SOAB. The Supervisory Board, based on recommendation of Management, accepted the engagement of SOAB for the year 2018. The offer from SOAB for the 2018 audit was deemed to be in the best interest of the Foundation.



REPORTING OBLIGATIONS

Management of SMDF has maintained, for a number of years, the policy that payments to client foundations, would be executed on a monthly basis by the 21st of each month.

Release of the monthly payments is predicated upon the client foundation submitting, by the 10th of the month, a report for the funds received in the month prior. Such a policy is contrary to other funding agencies and more rigid compared to the policy of the Government of Sint Maarten.

Each Foundation is required to submit reporting of their expenditures and a social report on a monthly basis, but prior to the 10th of each month. This procedure and policy allow SMDF to execute closer monitoring and provide guidance to the foundations with Grant Agreements.

Client foundations are appreciative of the policy as the reporting requirements strengthen internal control, reduces work for their accountants and facilitates cash flow management. In addition, client foundations execute more efficient and faster financial closure of projects at year end. During 2018, SMDF instituted a policy on imposing sanctions on clients delivering reports late or lacking completeness, in accordance to the executed General Conditions and Grant Agreements.

A reasonable number of client foundations reported satisfactorily within the time frames set by SMDF. An improvement on the quality of reporting has been evidenced during 2018.

SMDF was able to conclude financial closure for 2018 of 90% of Foundations during the first Quarter of 2019. This closure was preceded by a report on factual findings issued by SOAB in November 2018, covering the first 9 months of 2018.



YOUTH DEVELOPMENT

Alpha and Omega Projects Foundation

While 2017 was a challenging year for Alpha and Omega Projects Foundation, 2018 was a year of recovery. The year went without any suspension of the program and continued without issue. In its 2018 Grant Application, Alpha and Omega Projects Foundation's outlined goals were to have 50 children in the program. Throughout the year, the foundation had 28 children in its program and cited that while parents had expressed interest, they also indicated an inability to pay the full tuition.

As a subsequent event, SMDF extended an additional contribution of WIB funds to the foundation. These funds will be used to subsidize the tuition of some 14 children, from the Great Bay area, who were identified by the Ministry of VSA due to their parents being unemployed.

Belvedere Community Foundation

The impact of hurricane Irma's impact on St. Maarten's most vulnerable is most visible at Belvedere Community Foundation. Throughout 2018, the foundation's enrollment hovered near 65 children per month. This sustained

Aside from its lower enrollment, the foundation also noted literacy challenges amongst the children. Through internal assessments of the students' reading abilities, the foundation noted that a number of children were not reading at grade level. As such, the program was adjusted to focus on basic academic skills. This realignment included the acquisition of new computers and adoption of digital learning software for an interactive learning experience.

The program's realignment can be viewed as a testament of the foundation's ability to evaluate its performance and that of its young beneficiaries.

No Kidding With Our Kids Foundation

In 2018, No Kidding With Our Kids Foundation re-committed itself to encouraging children to be socially aware members of society. In the first half of the year, the program's theme was 'PRIDE: Patience, Respect, Integrity, Determination, Excellence'. This theme focused on staying the course throughout all situations. In the second half of the year, the theme was 'Recycle' - a fitting theme as the national conversation focused on the landfill. During this time, the program released kid friendly radio jingles and even had its own radioshow.

In 2019, the program showed its commitment to have its 110 kids be conscious members of society.



YOUTH DEVELOPMENT CONTINUED

SECEO Foundation

In 2018, SMDF significantly expanded its grant making in the area of Youth Development via increased contribution to SECEO. In 2018, the foundation adopted the After School Activity Programs at three additional schools, namely Sister Magda Primary School, St. Joseph Primary School, Sister Borgia Elementary School, St. Dominic Primary School.

Additionally, with the students of Sister Marie Laurence now housed at St. Dominic and Sister Magda, the program exceeded 300 students at the end of the year. For the new schools welcomed into the program, their pupils were able to experience new activities such as drumming classes, drama workshops and tennis. Additionally, all children had access to additional homework guidance and tutoring.

Voice of the Youth Foundation

In 2018, SMDF continued its grant making relationship with Voice of the Youth Foundation for the fifth year.

Throughout the year, the foundation continued its Youth Brigade project and was able to expand the number of participants in the program, having some 45 new recruits join the program during an Open House recruitment drive in October, 2018.

St. Maarten AIDS Foundation

Throughout 2018, the AIDS Foundation continued both of its Real Talk and Girl Power Programs without interruption. Reviews of pre-workshop and post-workshop questionnaires show the value and necessity of the program. In some workshops, students' knowledge of STI facts was improved by over 40%. The results of such anonymous questionnaires show the need for continuous education which is why the foundation launched its pilot Booster Program.

While the Girl Power and Real Talk programs target students between the ages of 12 and 14, the Booster Program is geared towards older teens between the ages of 16 and 18. Through this program, the foundation is able to reiterate vital facts about healthy lifestyles and sexual health.

With all workshops actively running throughout the year, the foundation was able to reach more than 780 students across St. Maarten's secondary schools.



SOCIAL CARE

COME Center Foundation

Throughout 2018, COME Center continued its SMDF funded Senior Recreational and Literacy Programs without incident. The programs, which are very much volunteer driven, were able to meet its targets of providing for seniors and offering a literacy program to St. Maarten's non-English speaking communities.

In addition to these programs, the foundation also maintained most of its post hurricane Irma community activities. One vital activity that the foundation continued was its Free Meals Program which provided meals to many residents of the Philipsburg and Great Bay communities.

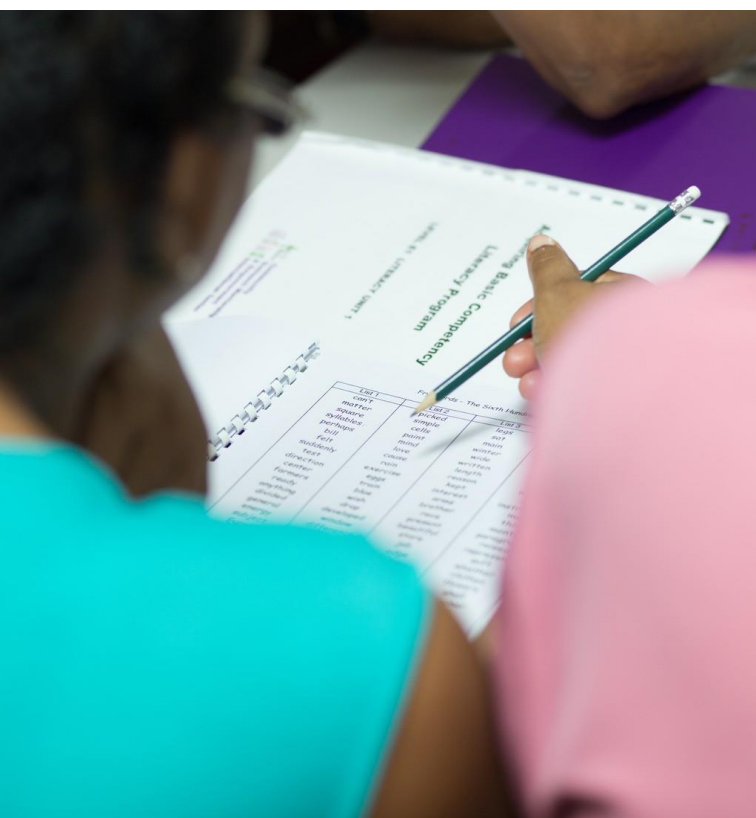
At the end of 2018, SMDF committed WIB donor funds to COME Center so that it may continue to provide meals to its target beneficiaries.

Dr. J. Foundation - Turning Point

Due to damages at the Turning Point Facility, Dr. J. Foundation's skills training program went into 2018 without any activities. In April, once the facility was able to accommodate such, the foundation resumed its computer classes and its Arts and Craft classes. Throughout the year, both classes had the participation of persons in Turning Point's substance abuse program.

Unfortunately, the Carpentry program was unable to resume in 2018 due to difficulties acquiring a committed and qualified carpenter who can supervise the men in the program.

The foundation hopes to retain the services of such a contractor in 2019 so that the program can return to its full slate of training activities.



I Can Foundation

In 2018, SMDF worked with I Can Foundation to improve the foundation's internal administration and reporting. To ensure conformity with SMDF's grant conditions, extra efforts were made to ensure that the organization

Outside of its administrative matters, the foundation managed its foster home activities, at one point having as many as 20 foster beneficiaries in the home. With some of the homes' residents being over the age of 18, the home

SOCIAL CARE

continued

I Too Can Learn Foundation

At the start of 2018, SMDF held multiple meetings with representatives of I Too Can Learn Foundation to discuss the foundation's activities and trajectory for the future. During these meetings, the foundation indicated that it there was no outlined plan for increasing enrollment or future development. During the first half of the year, the foundation had six children in the program. By the end of the year, there were five children in the program. While the foundation did take the children out of isolation, the program was not running optimally

As a subsequent event, in the first quarter of 2019, SMDF suspended its grant relationship with I Too Can Learn Foundation. The foundation relocated to a less secure and child friendly location and was unable to execute its activities in an environment that would be conducive to the well-being of the target beneficiaries.

K1 Britannia Foundation

As St. Maarten was still very much in its recovery period, K1 Britannia's year was filled with post hurricane Irma activities. The foundation continued its food distribution to various community organizations and institutions such as care facilities. Growing its emergency response activities, the foundation also established K1 Direct, its Disaster Relief arm to support Disaster Response on St. Maarten and neighboring islands. Additionally, in 2018 the foundation grew its Volunteer Program and even expanded to have more visitors become involved in community service projects on St. Maarten.

Key to Freedom Foundation

In 2018, Key to Freedom saw some changes to its organization with the appointment of new Board members. With this new Board appointed, SMDF commissioned an independent assessment of Key to Freedom's Rehabilitation program. This assessment was done by Dr. J. Enterprises as the organization has a staff of professional psychologists and social workers with the necessary expertise to execute such as assignment. One prominent outcome from the assessment is the medium-term goal to have a professional create a structured program that can guide the rehabilitation of persons in the program. SMDF hopes to be able to facilitate such a program revamp in the near future.

As a subsequent event, in 2019 SMDF entered into a Grant Agreement to assist with the housing and utility costs at Key to Freedom's facility.



SOCIAL CARE

continued

New Start for Children Foundation

The passing of hurricane Irma created significant challenges for New Start for Children Foundation. Due to the severe strength of the hurricane, the home lost much of its roof creating an unhealthy situation for the children and staff of the facility. Through a joint collaboration, SMDF, the Office of the Dutch Representative and Windward Islands Bank were able to provide a new roof for the home, ensuring a safe environment for the 24 residents.

In addition to the repairs to the home, WIB also committed itself to financing a tutor for the children of the home. The costs of this expense are separate from the Donor Funds provided under the Fund Management Agreement.

Ujima Foundation - Day Treatment Program

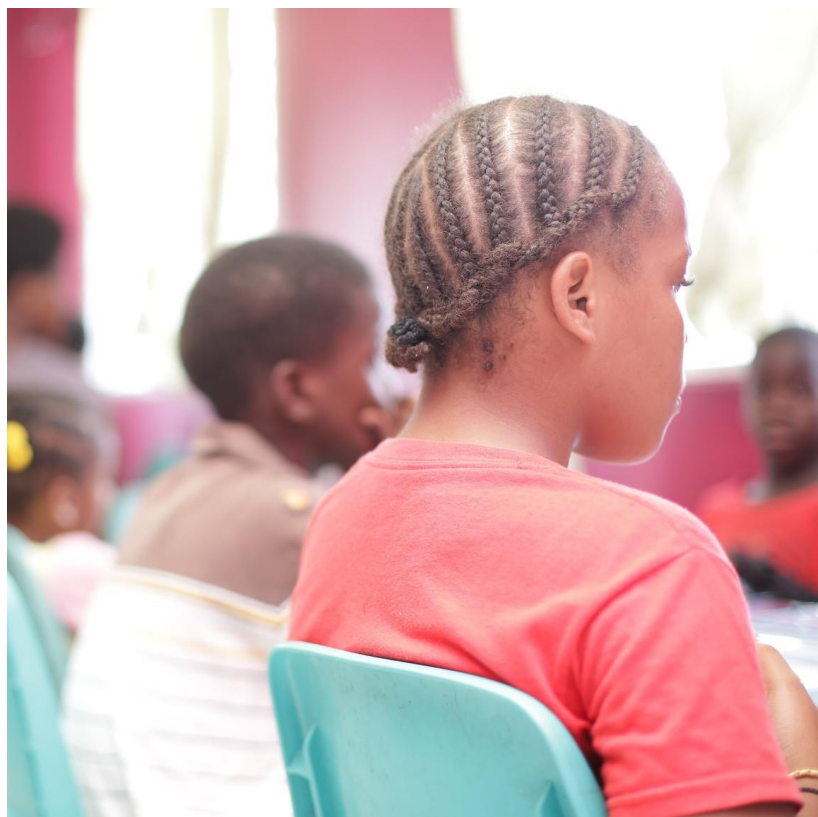
In 2018, Ujima Foundation continued its Day Program at the Seventh Day Adventist Church facilities without incident. The program was able to provide care for approximately 15 young boys throughout the calendar year. With counseling support as well as homework guidance, the boys were provided with a well-rounded program. In spite of the program continuing without interruption, there were two cases in which the pare

While the program was able to continue without interruption, there was one reminder of the challenges associated with programs focused on youth. As a minor's participation any program is at the discretion of the parent or guardian, the support of parents and guardians is crucial to the success of the program and child.

Ujima Foundation - Therapeutic Residential Facility

With its fixed program intact, Ujima Foundation managed its Therapeutic Residential Facility without any hindrances to the program. The program ran within budget and met most of its targets except for number of beneficiaries which was intended to be 15.

Throughout the year of 2018, a total of 11 boys lived in the home across the different months. Of these, four boys completed the program in full, two boys were discharged before completing the program and five boys remained in the program going into 2019.



SENIOR CARE

Helping Hands Foundation

With four buses added to its fleet at the end of 2017, Helping Hands Foundation had five buses at its disposal in 2018. With these buses, the foundation began a pilot project for its Elderly Public Transportation service, servicing the areas of St. Peters and Cole Bay as test cases. Additionally, with the expanded fleet, the foundation began promotion of its subscription-based services.

Throughout 2018, the foundation provided hundreds of trip services for its subscription clients and its public transport users.

Senior Citizens Recreational Foundation

In 2018, the Senior Citizen Recreational Foundation experienced some difficulties with the passing of one of the organization's leaders. This resulted in various reporting challenges with the foundation's other representatives being unable to submit required documents in a timely manner. Near the latter part of the year, the foundation was able to submit the necessary reports and continue the grant relationship.

As a subsequent event, in 2019 SMDF formally requested that the foundation meet its Governance responsibilities with the appointment of additional board members to ensure that it was in conformity with its Articles of Incorporation.

Home Away From Home Foundation

Throughout 2018, Home Away From Home Foundation maintained its commitment to hosting St. Maarten's senior citizens three times per week for meals and camaraderie.

In maintaining this commitment, the foundation hosted over 50 seniors monthly at its activities. In addition to its standard get togethers, the foundation also hosted various special events, such as birthday celebrations and Christmas treats.



POVERTY ALLEVIATION

Bishop Ellis Foundation

In 2018, Bishop Ellis Foundation resumed its food pantry activities which were suspended after the passing of hurricane Irma.

Activities formally began in February and continued without interruption thereafter. Throughout the year, the foundation provided its free food baskets to over 125 families. Altogether, the foundation provided food items for over 400 persons.

In a time when many are jobless or uncertain about employment opportunities, the food pantry run by Bishop Ellis Foundation is a true asset.

Maximizing Pupils Chances Foundation

The year 2018 brought significant changes to the leadership of Maximizing Pupils Chances Foundation (MPC). With the passing of the foundation's former President of the Board, who was also responsible for purchasing and distribution, there was standstill in operations.

This standstill resulted in lack of timely reporting and suspension of disbursements until the organization could overcome its Governance challenges. This was realized at the end of the 2018 and the foundation was able to submit all required documentation and meet its reporting obligations. With the new board appointed, SMDF looks forward to a smooth working relationship during the grant year 2019.

GENDER SUPPORT

Safe Haven Foundation

In 2018, SMDF's support of Safe Haven was extended to the operations of the foundation's Domestic Violence Shelter as well as Domestic Violence Awareness activities.

For its 2018 awareness activities during Domestic Violence Awareness Week, the foundation executed a number of activities such as radio Public Service Announcements, meetings with stakeholders such as the Police Force and a public address by Author and Public Speaker Quentin Walcott, an anti-violence activist who specializes in engaging men and boys to be champions for ending gender-based violence.

In 2019, SMDF intends to further support the foundation's awareness activities.

